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Part V
Regional cooperation for development

Section 21
Economic and social development in Latin America and the Caribbean

(Programme 17 of the medium-term plan for the period 2002-2005)**

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Section 21
Economic and social development in Latin America and the Caribbean

(Programme 17 of the medium-term plan for the period 2002-2005)

Overview

21.1 The Economic Commission for Latin America and the Caribbean (ECLAC) is responsible for the implementation of programme 17 of the revised medium-term plan for the period 2002-2005.

21.2 The terms of reference of ECLAC were adopted by the Economic and Social Council in its resolution 106 (VI) and subsequent amendments.

21.3 Since the mid-1990s, ECLAC has implemented a programme of institutional development which has included updating the Commission's mission statement, improving priority-setting and strategic planning, streamlining both its organizational structure and the functioning of subsidiary intergovernmental forums and improving collaboration and coordination with global United Nations bodies, the Bretton Woods institutions and regional organizations.

21.4 The formulation of this proposed programme budget reflects a broad review process of the Commission's work programme in line with the Secretary-General's call to present to the General Assembly a thoroughly revised programme budget that will better reflect the priorities of the Millennium Summit. This process started in ECLAC with a self-assessment exercise carried out by its top management to take stock of the provisions of the Millennium Declaration and adjust the current activities of the Commission accordingly.

21.5 ECLAC is currently participating, and will continue to actively take part in the work of the coordinating mechanism of the Executive Committee on Economic and Social Affairs, entrusted by the Secretary-General to provide strategic direction to participating entities, to identify complementarities in their respective work programmes and promote synergies in common undertakings, including the formulation of the medium-term plan and the programme budget. In this context, the current budget submission has benefited from mutual consultation among entities of the Executive Committee to enhance the orientation of their work programmes while avoiding duplications and overlapping.

21.6 The biennial programme of work of ECLAC for 2004-2005 was discussed in detail and adopted by member States during the twenty-ninth session of the Commission, convened in Brasilia in May 2002. The work programme was reviewed again in the light of General Assembly resolution 57/300 of 20 December 2002 on Strengthening of the United Nations: an agenda for further change, and the related report of the Secretary-General (A/57/387 and Corr.1). The review focused on identifying the provisions of the Millennium Development Goals and targets that had a more concrete bearing on the work programme of ECLAC. As a result, 37 outputs of marginal utility, consisting mainly of servicing of meetings and non-recurrent publications which had been previously approved as part of the programme of work of the Commission for the biennium 2004-2005 pursuant to ECLAC resolution 589 (XXIX), are proposed to be deleted (see annex).

21.7 The streamlining of the work programme, which is an ongoing process at ECLAC, and the fuller application of the logical framework in the context of results-based budgeting have resulted in a sustained trend towards a reduction in the number of outputs, excluding technical cooperation activities, which has decreased from 655 in the 2000-2001 biennium to 567 in the biennium 2002-2003 to 521 in the biennium 2004-2005.

21.8 In line with the general orientation and thrust of the revised medium-term plan for the period 2002-2005 and the contents of the Millennium Declaration, ECLAC intends to emphasize three priority areas during the biennium 2004-2005:

(a) Equity and poverty reduction policies in the region, including ways to maximize the social effects of economic development patterns. ECLAC understands this objective as referring not only to extreme poverty (for which a specific target is included in the Millennium Declaration) but also to alternative definitions of absolute and relative poverty, as well as improved income distribution and gender equity;

(b) National policies, as well as regional and international cooperation mechanisms, aimed at improving the links between economic and social development in the region and the current globalization process. This will include support for international negotiations in which countries of the region are involved;

(c) Links between economic and environmental strategies aimed at mainstreaming sustainable development concerns into economic development policies and patterns.

21.9 As an integral part of these efforts and in collaboration with other agencies in the relevant fields, ECLAC follows up directly the regional dimensions of the outcomes of the World Summit on Sustainable Development, the World Summit for Social Development, the Fourth World Conference on Women, the International Conference on Population and Development, the World Assembly on Ageing, the United Nations Conference on Human Settlements, the Global Conference on the Sustainable Development of Small Island Developing States and the International Conference on Financing for Development, and it is involved in organizing the regional conference in preparation for the World Summit on the Information Society. As part of this process, it will concentrate its activities during the biennium 2004-2005 on developing a common system and a database for the regional follow-up to all United Nations conferences, including those related to the Millennium Development Goals.

21.10 In the upcoming biennium, ECLAC will consolidate and reinforce its outreach activities. Special emphasis will be placed on the dissemination of its outputs through the institutional web site, a consolidated publications strategy and improved press coverage.

21.11 The programme's main expected accomplishments and indicators of achievement for the biennium 2004-2005 are detailed, together with required resources, under the programme of work and under executive direction and management. The overall framework of these expected accomplishments and indicators of achievement is shown in table 21.1.

Table 21.1 **Framework of expected accomplishments and indicators of achievement by component**

Component	*Number of expected accomplishments*	*Number of indicators of achievement*
A. Policy-making organs	-	-
B. Executive direction and management	3	5
C. Programme of work	-	-
1. Linkages with the global economy, regional integration and cooperation	2	3
2. Productive, technological and entrepreneurial development	1	2
3. Macroeconomic policies and growth	4	4
4. Social development and equity	5	5
5. Mainstreaming the gender perspective in regional development	3	5
6. Population and development	2	5
7. Planning of public administration	3	4
8. Environment and human settlements	4	5
9. Natural resources and infrastructure	3	5
10. Statistics and economic projections	2	4
11. Subregional activities in Mexico and Central America	2	2
12. Subregional activities in Caribbean	3	5
D. Programme support	-	-
Total	**37**	**54**

21.12 The overall resources budgeted under this section amount to $76,099,100, including a resource growth of $2,888,600 or 3.9 per cent. The growth reflected in table 21.4 can be summarized as follows:

(a) The decrease of $11,500 under policy-making organs relates to reduced requirements for travel of staff to service meetings of ECLAC intergovernmental bodies.

(b) The increase of $100,400 under executive direction and management relates to: (i) the inward redeployment of one Local level post to strengthen the clerical support services in the Office of the Deputy Executive Secretary ($74,800); and (ii) non-post resource requirements of $25,600 relating to additional resources for general temporary assistance to replace staff members on sick or maternity leave or during periods of increased workload and for travel of staff, offset in part by reduced requirements for consultants, experts and contractual services.

(c) The net increase of $989,900 under programme of work includes: (i) an increase of $808,800 for posts as follows: full funding for two P-3 and two P-2 posts established in the 2002-2003 biennium; establishment of one new P-4 post to be deployed at ECLAC subregional headquarters in Mexico City (see subprogramme 11) for a focal point for the evaluation and vulnerability reduction of natural disasters, in response to mandates that emanated from the twenty-ninth session of the Commission and recommendations of the Office of Internal Oversight Services; establishment of one new P-2 post, the functions of which will include, inter alia, conducting studies and preparing research papers on sustainable development issues, for subprogramme 8; reclassification of one Local level post to the P-3 level for subprogramme 2, resulting from appeal actions to the initial reclassification exercise of local level posts in Santiago carried out by the Office of Human Resources Management in 1995; and (ii) a net increase of $181,100 for non-post requirements relating to additional resources for general temporary assistance to replace staff members on sick or maternity leave or

during periods of increased workload, offset in part by reduced requirements for consultants and experts and travel of staff.

(d) A net increase of $1,809,800 under programme support which includes: (i) an increase of $472,600 for posts as follows: full funding for nine Local level posts established in the 2002-2003 biennium for the Security and Safety Unit; establishment of one new P-4 post to provide for a computer systems officer in the Electronic Information Section at ECLAC headquarters to strengthen the technical capabilities of that Section in response to the additional requirements imposed by legislative mandates; reclassification of three Local level posts to the P-2 level for the Electronic Information Section resulting from appeal actions to the initial reclassification exercise of local level posts in Santiago carried out by the Office of Human Resources Management in 1995; reclassification of one Field Service post to the P-4 level to strengthen the ability of the Financial Services Section to provide professional support deriving from the implementation of the Integrated Management Information System; and (ii) a net increase of $1,337,200 for non-post requirements relating mainly to additional resources for contractual services, general operating expenses, supplies and materials, and furniture and equipment, offset partially by reduced requirements for general temporary assistance.

21.13 The creation of a 100-series D-1 post financed from available extrabudgetary resources is proposed for a Director for the Latin American and Caribbean Institute for Economic and Social Planning, in response to the latest resolution emanating from the twelfth session of the Regional Council for Planning, the Institute's policy-making body.

21.14 During the biennium 2004-2005, projected extrabudgetary resources amounting to $17,154,800 will supplement resources from the regular budget to finance outputs consisting mostly of comparative case studies, technical advice, sharing of experiences and lessons learned among member countries, and the convening of technical seminars and training courses. These estimates are based on the following factors: (a) the level of preparedness of ECLAC member countries to actively collaborate with the individual ongoing and future projects; (b) a careful account of the likelihood of yearly donor contributions for each individual ongoing or future project; and (c) the actual capacity of the Commission's staff to carry out these projects substantively and operationally, keeping in mind the desired balance of activities to be undertaken with regular and extrabudgetary financing.

21.15 Recent macroeconomic disequilibria and currency devaluations affecting Latin American and Caribbean countries, some of which are net contributors of extrabudgetary funding for the Commission, are likely to result in a reduction of the extrabudgetary technical cooperation programme in the biennium 2004-2005 as compared with the bienniums 2000-2001 and 2002-2003. However, the Commission estimates that traditional donors — mainly European Governments and Canada — may maintain or eventually increase their share of contributions. In addition, ECLAC has initiated actions to broaden the range of bilateral donors beyond its traditional sources. Regarding multilateral sources, some of these donors have shown signals of increasing interest in collaborating in common undertakings involving substantive areas of the work programme to which ECLAC member countries have granted high priority. In this connection, some are already financing projects of relevance for the region or are actively taking part in conversations with officials of the Commission in order to enhance this type of collaboration in the near future.

21.16 ECLAC has undertaken an in-depth review of its publications programme, resulting in an overall reduction in the number of recurrent and non-recurrent publications, as summarized below.

Table 21.2 **Summary of publications**

Publications	*2000-2001 actual*	*2002-2003 estimate*	*2004-2005 estimate*
Recurrent	85	55	132
Non-recurrent	234	249	149
Total	**319**	**304**	**281**

21.17 The estimated percentage distribution of the resources for ECLAC in the biennium 2004-2005 is shown in table 21.3.

Table 21.3 **Percentage distribution by component**

Component	*Regular budget*	*Extrabudgetary*
A. Policy-making organs	1.5	-
B. Executive direction and management	5.8	1.1
C. Programme of work		
1. Linkages with the global economy, regional integration and cooperation	5.0	4.8
2. Productive, technological and entrepreneurial development	4.8	6.8
3. Macroeconomic policies and growth	6.4	15.4
4. Social development and equity	3.0	5.3
5. Mainstreaming the gender perspective into regional development	1.0	5.0
6. Population and development	2.6	8.6
7. Planning of public administration	1.7	14.5
8. Environment and human settlement	2.4	7.7
9. Natural resources and infrastructure	3.7	7.1
10. Statistics and economic projections	4.7	11.8
11. Subregional activities in Mexico and Central America	8.3	5.6
12. Subregional activities in the Caribbean	5.3	2.3
Subtotal C	**56.2**	**96.0**
D. Programme support	43.8	4.0
Total	**100.0**	**100.0**

Table 21.4 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	*2000-2001 expenditure*	*2002-2003 appropriation*	*Resource growth*		*Total before recosting*	*Recosting*	*2004-2005 estimate*
			Amount	*Percentage*			
A. Policy-making organs	855.9	1 137.6	(11.5)	(1.0)	1 126.1	53.2	1 179.3
B. Executive direction and management	4 873.7	4 283.3	100.4	2.3	4 383.7	315.0	4 698.7
C. Programme of work	37 420.2	36 262.0	989.9	2.7	37 251.9	2 973.9	40 225.8
D. Programme support	33 686.3	31 527.6	1 809.8	5.7	33 337.4	1 770.5	35 107.9
Total	**76 836.1**	**73 210.5**	**2 888.6**	**3.9**	**76 099.1**	**5 112.6**	**81 211.7**

(2) *Extrabudgetary*

2000-2001 expenditure	*2002-2003 estimate*	*Source of funds*	*2004-2005 estimate*
		(a) Services in support of:	
-	-	(i) United Nations organizations	-
1 243.0	1 765.0	(ii) Extrabudgetary activities	1 650.0
-	-	(b) Substantive activities	-
		(c) Operational projects	
394.6	577.2	Commission of the European Communities	1 416.0
822.5	1 534.7	Inter-American Development Bank	1 493.5
1 689.1	1 081.2	UNDP	1 170.0
1 062.8	956.6	UNFPA	488.4
458.8	238.3	UNFIP	-
246.4	162.8	Other United Nations agencies	45.5
653.7	187.8	Other multilateral organizations	247.8
11 771.6	11 044.6	Bilateral resources	8 600.6
2 166.1	1 443.0	Various contributions to the Latin American and Caribbean Institute for Economic and Social Planning	2 043.0
20 508.6	**18 991.2**		**17 154.8**
97 344.7	**92 201.7**		**98 366.5**

Table 21.5 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2002-2003	2004-2005	2002-2003	2004-2005	2002-2003	2004-2005	2002-2003	2004-2005
Professional and above								
USG	1	1	-	-	-	-	1	1
D-2	1	1	-	-	-	-	1	1
D-1	13	13	-	-	-	1	13	14
P-5	28	28	-	-	5	3	33	31
P-4/3	103	107	1	1	9	10	113	118
P-2/1	39	43	-	-	2	1	41	44
Subtotal	**185**	**193**	**1**	**1**	**16**	**15**	**202**	**209**
General Service								
Other levels	4	4	-	-	-	-	4	4
Subtotal	**4**	**4**	**-**	**-**	**-**	**-**	**4**	**4**
Other categories								
Local level	310	305	1	1	19	21	330	327
Field Service	1	-	-	-	-	-	1	-
Subtotal	**311**	**305**	**1**	**1**	**19**	**21**	**331**	**327**
Total	**500**	**502**	**2**	**2**	**35**	**36**	**537**	**540**

A. Policy-making organs

Resource requirements (before recosting): $1,126,100

Economic Commission for Latin America and the Caribbean

21.18 The Commission is composed of 41 members and 7 associate members and meets biennially to provide overall direction to the work of the secretariat. Its biennial meeting scheduled for the first half of 2004 in Santiago is estimated to last five days. Pursuant to ECLAC resolution 553 (XXVI), an ad hoc Advisory Committee composed of member State representatives meets periodically to provide the Commission with guidance in defining its priorities regarding the substantive outputs of its approved programme of work.

Committee of the Whole

21.19 The Committee of the Whole will meet in plenary session in New York for a three-day period in 2005 to hold discussions on issues of concern to the Commission. The Committee meets during the years when the Commission is not in session.

Presiding Officers of the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America and the Caribbean and Ninth Regional Conference on Women

21.20 The Presiding Officers provide overall direction to the work of the secretariat on issues related to the integration of women into development in the region, in accordance with paragraph 88.2 of the Plan of Action for the Integration of Women into the Economic and Social Development of Latin America and the Caribbean. The Presiding Officers will meet on three occasions in the coming biennium: its 37th and 39th meetings are proposed to be held in Santiago in 2004 and 2005 and its 38th meeting is proposed to be held in Quito in 2005. A meeting of the Ninth Regional Conference on Women is proposed to be held in Mexico in 2004.

Committee of High-level Governmental Experts

21.21 The Committee of High-level Governmental Experts is a subsidiary organ of the Commission that acts as a forum devoted to the analysis of various aspects of the implementation and appraisal of development strategies in Latin America and the Caribbean. The Committee meets annually. One meeting is scheduled to be held in New York in 2004 and one in Santiago in 2005.

Caribbean Development and Cooperation Committee

21.22 The Caribbean Development and Cooperation Committee coordinates all activities related to subregional development and cooperation. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues concerning the Caribbean. The Committee will meet annually in the biennium 2004-2005.

Committee on Central American Economic Cooperation

21.23 The Committee on Central American Economic Cooperation provides overall coordination and direction to the secretariat in relation to activities to promote the integration of national economies in Central America. It also serves as an advisory and consultative body to the Executive Secretary of ECLAC on issues related to the Central American region and as a subsidiary organ of the Commission. The Committee will meet annually during the biennium 2004-2005: one meeting is scheduled to be held in Mexico City in 2004 and the other in Panama in 2005.

Presiding Officers of the Regional Council for Planning, Latin American and the Caribbean Institute for Economic and Social Planning

21.24 The meetings of the Presiding Officers of the Regional Council for Planning are scheduled to be held in Mexico City in 2004 and in Brasilia in 2005. The meeting constitutes an intergovernmental forum of the Ministers of Planning to develop the work programme of the Latin American and Caribbean Institute for Economic and Social Planning and provides a venue for the secretariat of ECLAC to discuss development strategies.

Executive Committee of the Statistical Conference of the Americas

21.25 The Executive Committee of the Statistical Conference of the Americas was established at the same time as the Statistical Conference of the Americas during the twenty-eighth session of the Commission (see resolution 580 (XXVIII)). It meets annually to provide support for the Statistical Conference of the Americas. The main responsibilities of the Executive Committee are: to prepare a biennial programme of regional and international cooperation concerning statistical matters to be presented to the regular conference; to follow up on the implementation of the agreements and the tasks assigned by the Conference; and to decide on the substantive documentation to be presented to the Conference.

21.26 The next meetings of the Executive Committee as mandated by ECLAC resolution 580 (XXVIII) will be held in Santiago in 2004 and in Madrid in 2005.

Statistical Conference of the Americas

21.27 The Statistical Conference of the Americas was approved as a subsidiary organ of ECLAC at the twenty-eighth session of the Commission (see resolution 580 (XXVIII)).

21.28 The Conference meets on a biennial basis with the objectives of promoting the development and improvement of national statistics and their international comparability, strengthening cooperation among national statistical offices and international and regional agencies, and preparing a biennial programme of regional and international cooperation to meet the demands of the countries of the region in the field of statistics.

21.29 The next meeting of the Conference will be held in Santiago in 2005.

Table 21.6 **Resource requirements**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Non-post	1 137.6	1 126.1	-	-
Total	**1 137.6**	**1 126.1**	**-**	**-**
Extrabudgetary	-	-	-	-

21.30 The amount of $1,126,100, for policy-making organs, reflecting a decrease of $11,500, provides for the servicing of the meetings of ECLAC intergovernmental bodies. The decrease relates to reduced requirements for travel of staff to service such meetings.

B. Executive direction and management

Resource requirements (before recosting): $4,383,700

21.31 The Office of the Executive Secretary provides overall direction, supervision and management to the ECLAC secretariat with a view to implementing the legislative mandates and the approved programme of work. It continues to be responsible for the preparation of a biennial institutional substantive report on the main topics to be discussed at the session of the Commission, as well as for the publication of the *CEPAL Review*.

21.32 In addition, the Office will provide direction and policy orientation and will establish the criteria to coordinate the implementation of and follow-up to the Millennium Development Goals and other cross-cutting issues, such as gender mainstreaming and sustainable development, in all the substantive subprogrammes.

21.33 The Programme Planning and Operations Division, on behalf of the Executive Secretary, will continue to provide advice, overall substantive coordination and guidance to ECLAC subprogramme managers on the formulation of the proposed medium-term plan of ECLAC and its revisions, the preparation of the draft programme of work and the report of the work of the Commission for presentation to and adoption by the biennial session of the Commission, as well as the preparation of the programme budget proposals for the biennium and the subsequent budget performance reports.

21.34 The Division will also undertake the substantive monitoring of the implementation of the work programme and the preparation of the biennial programme performance report. Similarly, it will organize, coordinate and report on the programme self-evaluation cycle of ECLAC system and will provide contributions to in-depth evaluation exercises of United Nations programmes. In addition, the Division will continue to provide substantive servicing to and prepare relevant documentation for the meetings of the Ad Hoc Working Group established pursuant to ECLAC resolution 553 (XXVI) with the purpose of carrying out priority-setting exercises for the programme of work and provide strategic guidance to the Commission on institutional and policy issues. The Division will also continue coordination, development, updating and maintenance operations of the ECLAC official web site and subsites; the coordination, guidance and supervision of the ECLAC extrabudgetary technical cooperation programme and its relevant fund-raising activities, and the work of the ECLAC library in Santiago for which resources are provided under programme support.

21.35 The Office of the Executive Secretary includes the Information Services Unit. The activities of the Unit are carried out in Santiago, in close coordination with the Department of Public Information at Headquarters and include: organizing press conferences and issuing press releases, producing and disseminating booklets and information kits about the work of ECLAC and the United Nations, placing opinion pieces in the region's media, producing and editing a bimonthly newsletter and attending to journalists and the general public.

Table 21.7 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work and of staff and financial resources.

Expected accomplishments	*Indicators of achievement*
(a) Programme of work is effectively managed and supported by staff and financial resources	(a) (i) Timely delivery of outputs and services (ii) Timely recruitment and placement of staff (iii) Full utilization of resources

(b) Identification of emerging issues that require the attention of member States	(b) Increase in the number of occasions on which member States address issues that have been brought to their attention
(c) Enhanced policy coherence in the management of the activities of ECLAC	(c) Increase in the number of activities carried out in collaboration with other entities

Outputs

21.36 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) Substantive servicing of meetings: secretariat services and substantive support to the sessions of the Commission and its subsidiary bodies (1);

(ii) Parliamentary documentation: report on the main topic to be discussed at the thirtieth session of the Commission (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *CEPAL Review* (6);

(ii) Electronic, audio and video issuances, including films, videotapes, radiobroadcasts, news tapes, documentaries and feature programmes:

a. Transmission of news dispatches to Headquarters for inclusion in United Nations radio programmes and to radio stations throughout the region (average of 50 per year);

b. Videotapes of interviews and other activities for inclusion in United Nations programmes and for distribution to the media throughout the region (average of 3 per year);

c. Photographic coverage of ECLAC meetings and activities (average 35 per year);

(iii) Exhibits, guided tours, lectures:

a. Exhibits and other visual material on United Nations activities (average 35 per year);

b. Organizing guided tours of ECLAC premises in Santiago (average 6 per year);

c. Briefings and organization of activities related to United Nations/ECLAC events and special observances (average 20 per year);

(iv) Booklets, pamphlets, fact sheets, wall charts, information kits:

a. Monthly newsletter "Notas de la CEPAL/ECLAC Notes" (6 issues in Spanish and 6 in English each year);

b. Responses to public inquiries about the United Nations in oral and written form (average 8,000 per year);

c. Liaison activities with national and international news media (includes press conferences and interviews), governmental and non-governmental organizations, educational institutions, libraries and other local distributors of information services (average 2,000 per year);

(v) Press releases, press conferences:

a. Press releases in Spanish and English on ECLAC meetings and activities (average 100 per year);

b. Press releases in Spanish based on cables received from the Department of Public Information of the United Nations Secretariat, other United Nations offices and the specialized agencies (average 50 per year);

c. Organization of press conferences of the Executive Secretary and other senior officials of ECLAC and the United Nations system (average 25 per year);

d. Organizing and holding presentations of ECLAC publications to the media (average 23 per year);

e. Production of press releases to be disseminated through the web page and electronic mail (recurrent).

Table 21.8 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Post	3 730.4	3 805.2	29	30
Non-post	552.9	578.5	-	-
Total	**4 283.3**	**4 383.7**	**29**	**30**
Extrabudgetary	170.0	188.0	1	2

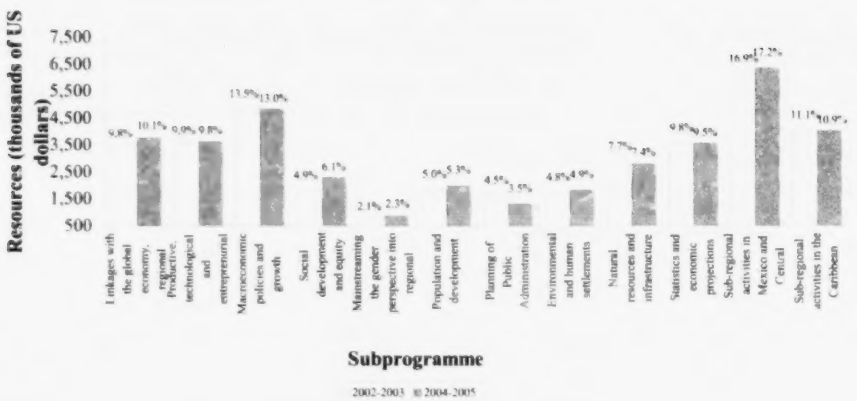
21.37 The amount of $3,805,200 for posts includes an increase of $74,800 to cover the inward redeployment of one Local level post from programme support in order to strengthen clerical support services in the office of the Deputy Executive Secretary ($3,805,200). The amount of $578,500 for non-post requirements includes a net increase of $25,600 comprising increases for general temporary assistance and travel, offset partially by decreases for consultants and contractual services. The resources of the Information Services Unit include five posts (1 Professional and 4 Local level) and $248,700 for non-post requirements.

C. Programme of work

Table 21.9 **Resource requirements by subprogramme**

Subprogramme	Resources (thousands of United States dollars) 2002-2003	Resources (thousands of United States dollars) 2004-2005 (before recosting)	Posts 2002-2003	Posts 2004-2005
Regular budget				
1. Linkages with the global economy, regional integration and cooperation	3 548.0	3 779.3	22	22
2. Productive, technological and entrepreneurial development	3 604.1	3 631.0	22	21
3. Macroeconomic policies and growth	4 908.3	4 841.0	31	30
4. Social development and equity	1 785.8	2 286.0	11	14
5. Mainstreaming the gender perspective into regional development	772.6	862.0	4	5
6. Population and development	1 825.9	1 988.1	12	14
7. Planning of public administration	1 614.8	1 310.4	13	11
8. Environmental and human settlements	1 724.4	1 821.9	10	11
9. Natural resources and infrastructure	2 776.4	2 780.4	20	19
10. Statistics and economic projections	3 549.3	3 555.0	27	27
11. Subregional activities in Mexico and Central America	6 171.4	6 367.6	39	41
12. Subregional activities in the Caribbean	4 021.0	4 029.2	33	33
Total	**36 262.0**	**37 251.9**	**244**	**248**
Extrabudgetary	17 849.2	16 273.8	25	26

Regular budget resource requirements by subprogramme



Subprogramme 1
Linkages with the global economy, regional integration and cooperation

Resource requirements (before recosting): $3,779,300

21.38 The work under this subprogramme will be carried out by the International Trade and Integration Division and the ECLAC office in Washington, D.C. The programme of work has been formulated by drawing upon subprogramme 1 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.39 In implementing the programme of work, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 8: Develop a global partnership for development, and target 12: Develop further an open, rule-based, predictable, non-discriminatory trading and financial system. The subprogramme will cover the following subject areas: (a) trends in regional trade and integration; (b) international trade standards, regional integration and trade policies; (c) analysis of specific markets of interest to the region; and (d) the social dimension of integration.

Table 21.10 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To increase member States' awareness of the challenges and opportunities for strengthening their linkages with the global economy, to further the development of agreements in the region and to promote the harmonization of and convergence between existing agreements.

Expected accomplishments	*Indicators of achievement*
(a) Increased usefulness of the policy advice provided through publications to policy makers, opinion leaders and civil society of Latin America and the Caribbean for stronger institutional capacity in the public and private sectors of national economies in the region	(a) (i) Number of respondents rating the main subprogramme's publications as useful or very useful for strengthening institutional capacity *Performance measures*: 2000-2001: 40 per cent of users rating publications as useful or very useful Estimate 2002-2003: 45 per cent of users rating publications as useful or very useful Target 2004-2005: 50 per cent of users rating publications as useful or very useful (ii) Monthly average of user sessions and downloads of main recurrent publications from the subprogramme's web site *Performance measures*: 2000-2001: 15,000 web site users downloading recurrent publications Estimate 2002-2003: 17,000 web site users downloading recurrent publications Target 2004-2005: 25,000 web site users downloading recurrent publications
(b) Increased awareness of the development and consolidation of new forms of international integration for the region in the context of the parallel advancement of globalization and open regionalism in Latin America and the Caribbean	(b) Number of users accessing the ECLAC database and downloading information on international integration *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 3,000 users accessing and downloading information from the database Target 2004-2005: 5,000 users accessing and downloading information from the database

External factors

21.40 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States assign priority to improving the linkages of the region's economies with the global economy, to building up technical, institutional and policy-making capacities in order to seize the opportunities offered by globalization and to further developing integration agreements; (b) the international community is responsive to the guidelines of the General Assembly and the Economic and Social Council; (c) resources are available to support the efforts of ECLAC member States to improve their linkages with the global economy and to further develop integration agreements; and (d) sufficient extrabudgetary resources are available to execute operational activities.

Outputs

21.41 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

Ad hoc expert groups: to review the repercussions of the growing trend towards interdependence of markets on the most vulnerable social groups (1); to examine market globalization trends, their impact on trade specialization in goods and services in the region, the changes in the rules governing trade, and trade policies in the region (1); to examine national trade policies in the light of trends in the system of multilateral trade rules and the development of subregional, regional and hemispheric integration (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *CEPAL News* (24 (in English only)); *Latin America and the Caribbean in the World Economy* (2003-2004 edition) (1) and (2004-2005 edition) (1); a quarterly information report on capital flows into Latin America and the Caribbean (8); studies on new markets for the countries of Latin America and the Caribbean (1); the characteristics and impact of recent changes in specific aspects of Brazil's economic integration in the world market (1), the effects of progress in hemispheric trade negotiations and the development of multilateral negotiations with regard to international trade regulations on the prospects of the South American Common Market (MERCOSUR) (1); the United States trade barriers on exports from Latin America and the Caribbean (2); the United States economy (in English only) (2); changes in the law, policies and institutional issues relating to international trade conducted by the countries of Latin America and the Caribbean and their impact on economic integration (2); the adequacy of the specific regulatory framework of services for international trade disciplines, with a view to strengthening regulation and supervision in various sectors (2); the development of subregional, regional and hemispheric integration (2); the effects of the changes in international trade regulations on specific markets, particularly in relation to, inter alia, technical, sanitary and phytosanitary barriers, and the protection of intellectual property rights (2); the features of selected service sectors of the Latin American and Caribbean countries, with emphasis on linkages between these sectors and the rest of the economy and their effects on job creation and the dissemination of technology (2); the main developments within the World Trade Organization (WTO) and the trade policies of large industrialized countries (2);

(ii) Non-recurrent publications: studies on: recent trends in the trade relations of Latin America and the Caribbean with the United States and Canada (1); selected issues relating to the technical support provided by ECLAC for the hemispheric trade negotiations (1); smaller enterprises in the region and their participation in international

trade, including a comparative analysis of similar experiences in the regions of Asia and the Pacific and Europe (1); the effects of linkages with the world economy on the national economies with regard to employment, sectoral restructuring and integration of the national production apparatus (1); the effects of trends in the information economy on external demand for products and on the productive structure in the region (1); the main changes in the linkages of the economies of the region to the world economy and recent trends in the structure and dynamics of international trade (1); to explore the interrelationship between the relative mobility of production factors and the institutional level of protection for property rights in the context of regional economic integration (1); the new forms of trade by means of information technologies and electronic trade (2);

(c) Technical cooperation (regular budget/extrabudgetary):

Advisory services: provision of technical cooperation services to countries of the region that request them in the area of trade policies, multilateral trade regulations and trends and prospects for regional and hemispheric integration.

Table 21.11 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	3 371.9	3 585.5	22	22
Non-post	176.1	193.8	-	-
Total	**3 548.0**	**3 779.3**	**22**	**22**
Extrabudgetary	353.4	823.1	1	1

21.42 The amount of $3,585,500 for posts reflects an increase of $213,600 resulting from the following: (a) full funding for one P-2 post established in the 2002-2003 biennium; (b) the inward redeployment of one P-3 post from the ECLAC office in Brasilia to the ECLAC office in Washington, D.C., to assist the Director of the Office in substantive research and operational assignments, monitor the performance of the United States economy so as to keep ECLAC officials and member States abreast of relevant subjects, to perform liaison activities of a substantive nature as well as administrative tasks in the Washington office and to follow up on and assist in coordinating programmes and activities; and (c) the outward redeployment of one Local level post to subprogramme 4. The non-post requirements of $193,800 are required for other staff costs, consultants and experts and travel of staff. The net increase of $17,700 results from additional requirements of $30,300 for general temporary assistance offset by a decrease of $12,600 for consultants and experts.

Subprogramme 2
Productive, technological and entrepreneurial development

Resource requirements (before recosting): $3,631,000

21.43 This subprogramme is carried out by the Division of Production, Productivity and Management. The programme of work has been formulated by drawing upon subprogramme 2 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.44 Special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 8: Develop a global partnership for development, target 12 in relation to the commitment to good governance, development and poverty reduction, both nationally and internationally and target 18 on making available the benefits of new technologies, especially information and communication technologies, in implementing the activities of the subprogramme.

Table 21.12 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To assist member States in the design and implementation of new institutional mechanisms, regulatory frameworks and policy instruments affecting the different meso- and microeconomic behaviours of economic agents and productive sectors with a view to raising production growth rates and narrowing the productivity gap in relation to the developed countries.

Expected accomplishments	*Indicators of achievement*
Increased utilization of policy advice to policy makers in Latin America and the Caribbean to design and implement microeconomic policy, particularly on sectoral dynamics, the development of production sector markets and the strengthening of key actors of industrial and agricultural development	(i) Monthly average of file downloads of main documents and reports, in particular the flagship *Foreign investment in Latin America and the Caribbean* from the ECLAC web site *Performance measures*: 2000-2001: number of downloads (not applicable) Estimate 2002-2003: 70,000 downloads Target 2004-2005: 75,000 downloads (ii) Increased percentage of participants in the training programme rating courses as useful or very useful *Performance measures*: 2000-2001: percentage of participants rating the courses as useful or very useful (to be determined) Estimate 2002-2003: 66 per cent of participants rating the courses as useful or very useful Target 2004-2005: 75 per cent of participants rating the courses as useful or very useful

External factors

21.45 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) demands for technical assistance services and training activities from member countries are met under stable political conditions; and (b) extrabudgetary resources are available to support demands for regional projects.

Outputs

21.46 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

Ad hoc expert groups: meeting of experts to analyse policies for support to rural producers in the region (1); to consider business development policies, especially at the local (subnational) level (1); to consider foreign direct investment trends in Latin America and the Caribbean and identify national policy options (1); to consider the development, adaptation and incorporation of new technologies, in particular digital technologies and biotechnologies, in countries of the region, as well as development policies in this area (1); to consider the industry dynamic and productivity in countries of the region and contrast them with those of the industrialized countries and the main emerging economies (1); to examine the status of policies for support to micro, small and medium-sized enterprises in countries of the region and future trends (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Foreign Investment in Latin America and the Caribbean*, an annual publication (with CD-ROM attached) containing an update of the legal framework and statistical information (2); studies on: changes in industrial competitiveness policies in countries of the region, in particular with respect to technological and human resource development, and export promotion (1); changes in the industrial structure of countries in the region (1); changes in the position of the large, domestic industrial conglomerates with respect to the subsidiaries of transnational corporations established in the region (1);

(ii) Non-recurrent publications: studies on: the investment behaviour of domestic and foreign firms in Brazil (1); changes in competitiveness policies in rural areas in Latin America and the Caribbean, with special attention to the financial, technological and social implications (1); changes in the productive structure of the agro-food sector in countries in the region (1); policies for support to small and medium-sized rural enterprises with a view to ensuring their economic viability as producers (1); specialization trends, the innovative, investment and export behaviour of large corporations in Argentina (1); the behaviour of transnational corporations operating in Brazil in the field of technology (1); the local dimension of industrial competitiveness policies in selected countries of the region (1); the performance of industrial activities in the Argentine economy and the technological behaviour of the relevant economic agents (1); the profile and recent evolution of successful small and medium-sized export firms in Argentina (1); the status of policies for support to small and medium-sized industrial enterprises in countries of the region, with special attention to the mechanisms for consolidating their vertical or horizontal integration with major domestic or transnational corporations (1); the recent approach in countries of the region to policies for promoting the adaptation and incorporation of new technologies in the productive process, in particular in those devoted to natural resource processing. One study will focus on digital technologies and the other on biotechnologies (2);

(iii) Technical material: annual update and development of the Competitive Analysis of Nations (CAN) and the Industrial Performance Analysis Program (PADI) computer programs (1); regular update and improvement of databases relating to the legal framework and statistical information on foreign direct investment in Latin America and the Caribbean (1); update and expansion of the computer program and analytical database AGROPLAN (relating to the development of the agricultural productive structure) (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: technical cooperation, upon request, in areas such as competitiveness policy, productivity gains, productive restructuring of the agro-food industry and the development of national innovation systems in the light of regional and subregional integration processes; improvement of statistical information on foreign direct investment, identification of alternatives for the development of a regulatory framework governing foreign direct investment and the design and application of policies for support to micro, small and medium-sized enterprises in urban and rural sectors; the effects of regional and subregional integration at the sectoral and microeconomic levels; defining policies for promoting the development, adaptation and incorporation of new technologies in production complexes, especially natural resource-based complexes;

(ii) Training courses, seminars and workshops: annual international summer school on the economic situation in Latin America (one in 2004, one in 2005); cooperation with government agencies and academic institutions in countries in the region and international organizations who request it in organizing postgraduate and technical training programmes on issues relating to productive development, entrepreneurship and industrial and rural development policies; organization in conjunction with government bodies and private entities in countries of the region that request it, of training workshops on the use of the CAN computer program.

Table 21.13 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	3 373.2	3 392.1	22	21
Non-post	230.9	238.9	-	-
Total	**3 604.1**	**3 631.0**	**22**	**21**
Extrabudgetary	1 528.4	1 170.0	1	-

21.47 The amount of $3,392,100 provides for 21 posts and reflects a net increase of $18,900 resulting from: (a) the reclassification of one Local level post to the P-3 level, reclassified as a result of appeal actions to the initial reclassification exercise of Local level posts in Santiago carried out by the Office of Human Resources Management in 1995; and (b) outward redeployment of one Local level post to subprogramme 6. The amount of $238,900 for non-post requirements provides for other staff costs, consultants and experts and travel of staff and includes a net increase of $8,000 resulting from additional requirements of $20,600 for general temporary assistance offset by a decrease of $12,600 for consultants and experts.

Subprogramme 3
Macroeconomic policies and growth

Resource requirements (before recosting): $4,841,000

21.48 The work under this subprogramme will be carried out by the Economic Development Division, with support from the ECLAC subregional headquarters and the offices in Buenos Aires, Brasilia, Montevideo and Bogota. The programme of work has been formulated by drawing upon subprogramme 3 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.49 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 8: Develop a global partnership for development, and target 12: Develop further an open, rule-based, predictable, non-discriminatory trading and financial system, including the commitment to good governance, development, and poverty reduction, both nationally and internationally.

Table 21.14 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To follow up on the evolution of the region's macroeconomic performance with a view to furthering the harmonization of macroeconomic policies and strengthening the new strategies adopted by member States for achieving sustainable long-term growth.

Expected accomplishments	*Indicators of achievement*
(a) Increased utilization of policy advice to policy makers in Latin America and the Caribbean, to design and implement consistent short-term macroeconomic policies, within a long-term growth-enhancing framework	(a) Number of downloads of flagship publications on macroeconomic issues from the ECLAC web page *Performance measures*: 2000-2001: 598,729 downloads of flagship publications Estimate 2002-2003: 628,665 downloads of flagship publications Target 2004-2005: 660,000 downloads of flagship publications
(b) Improved capacity of Latin American and Caribbean countries to reconcile long-term growth with sustainable development and social equity	(b) Increased number and seniority of participants sharing experiences and best practices at meetings and seminars on issues related to macroeconomic policies and growth *Performance measures*: 2000-2001: 55 participants at senior levels Estimate 2002-2003: 70 participants at senior levels Target 2004-2005: 80 participants at senior levels

(c) Enhanced regional cooperation and progress towards the harmonization of macroeconomic policies in the context of regional integration	(c) Increased number of government institutions sharing experiences and best practices by contributing to web site forums and other electronic conferences, such as the Macroeconomic Dialogue Network (REDIMA) *Performance measures*: 2000-2001: 20 government institutions contributing Estimate 2002-2003: 49 government institutions contributing Target 2004-2005: 60 government institutions contributing
(d) Increased awareness about the importance of gender issues for short- and long-term growth-enhancing policies	(d) Positive feedback from recipients of publications about the inclusion of the gender perspective in macroeconomics and long-term growth issues *Performance measures*: 2000-2001: 50 per cent of recipients that rate the publications at 3 or higher on a scale of 1 to 5 Estimate 2002-2003: 60 per cent of recipients that rate the publications at 3 or higher on a scale of 1 to 5 Target 2004-2005: 65 per cent of recipients that rate the publications at 3 or higher on a scale of 1 to 5

External factors

21.50 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the Macroeconomic Dialogue Network (REDIMA) continues to receive the necessary technical and financial support from its traditional donors or other new contributors; and (b) resources will be available to support ECLAC activities on macroeconomic and long-term growth issues.

Outputs

21.51 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

Ad hoc expert groups: meeting of experts to consider: the conclusions of the document on the repercussions of the project for a hemispheric free trade zone on macroeconomic policy and regional convergence (1); the conclusions of the document on fiscal policy and sustainable development in a context of globalization and regional convergence (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Economic survey of Latin America and the Caribbean, 2003-2004* (1) and *2004-2005* (1); *Preliminary Overview of the Economy of Latin America and the Caribbean, 2004* (1) and *2005* (1); studies on: a high-priority issue in the Latin American and Caribbean situation (1); the use of fiscal goals in financial programming in Brazil and its repercussions for strengthening federalism (1); monthly publication of the statistical bulletin *Evolution of the Brazilian Economy* (issued in English, Portuguese and Spanish) (24); quarterly publication of Argentine macroeconomic indicators (8);

(ii) Non-recurrent publications: studies on: macroeconomic policy in the context of hemispheric integration (1); investment and growth to identify the determining factors of aggregate and sectoral investment at the national and international level and to propose policies for increasing it (1); macroeconomic and redistributive aspects of fiscal policy, and its impact on the economic and social sustainability of growth (1); macroeconomic aspects of major importance in the international integration of the Argentine economy (1); the financing of the economies of the region from the perspective of the national and international financial systems (1); the repercussions of the strategies adopted by the countries in the region with regard to international integration and specialization in the labour markets (1);

(iii) Technical material: updating and improvement of databases on economic performance in Latin America and the Caribbean, in particular those containing the information needed for the preparation of the subprogramme's recurrent publications (1);

(c) Technical cooperation (regular budget/extrabudgetary): advisory services: provision of technical cooperation services for countries in the region that request them for the coordination of macroeconomic policy, the implementation of fiscal policies and identification of policies to promote investment and productivity.

Table 21.15 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	4 676.6	4 586.8	31	30
Non-post	231.7	254.2	-	-
Total	**4 908.3**	**4 841.0**	**31**	**30**
Extrabudgetary	4 378.8	2 635.3	4	4

21.52 The amount of $4,586,800 for posts reflects a net decrease of $89,800 resulting from: (a) full funding for one P-3 post established in the 2002-2003 biennium; and (b) the outward redeployment of one P-3 post to the ECLAC office in Washington, D.C. The amount of $254,200 for non-post requirements provides for other staff costs, consultants and experts and travel of staff and includes an increase of $22,500 due to additional requirements for general temporary assistance.

Subprogramme 4
Social development and equity

Resource requirements (before recosting): $2,286,000

21.53 This subprogramme will be carried out by the Social Development Division. The programme of work has been formulated by drawing upon subprogramme 4 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.54 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: eradicate extreme poverty and hunger and Goal 2: achieve universal primary education.

Table 21.16 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To accelerate the alleviation of poverty and the attainment of social equity by member States in the region, by strengthening their capacity to design and implement appropriate social policies, programmes and projects.

Expected accomplishments	*Indicators of achievement*
(a) Strengthened capacity of countries to design and implement policies that target the most underprivileged sectors so as to increase the quality of human capital and foster social equity and reduce poverty, particularly with a focus on reducing gender inequality, in this regard	(a) The number of countries receiving analytical inputs, policy recommendations and technical cooperation from the Commission that undertake the revision and/or reform of their social policies in a manner consistent with ECLAC recommendations and proposals in the field *Performance measures*: 2000-2001: 3 countries Estimate 2002-2003: 4 countries Target 2004-2005: 5 countries
(b) Strengthened international and regional cooperation and increased capacity of national social institutions to analyse and share their experiences in managing social policies, programmes and projects and to incorporate any necessary adjustments	(b) Increased number of member States sharing best practices and lessons learned with the assistance of ECLAC regarding the design and implementation of social policies, programmes and projects *Performance measures*: 2000-2001: 2 member States Estimate 2002-2003: 4 member States Target 2004-2005: 5 member States

(c) Enhancement in the design and review of policies, programmes and projects aimed at overcoming poverty	(c) An increase in the number of Governments adapting policies and guidelines aimed at overcoming poverty to changing circumstances *Performance measures*: 2000-2001: 2 Governments Estimate 2002-2003: 4 Governments Target 2004-2005: 5 Governments
(d) Increased coordination among national and regional actors engaged in the prevention of drug consumption and the control of drug trafficking and improved efficiency of programmes in terms of targeting, selectivity and impact	(d) An increase in the number of countries using the analytical inputs, policy proposals and technical cooperation services provided by ECLAC on the prevention of drug consumption and the control of drug trafficking for policy purposes *Performance measures*: 2000-2001: 8 countries Estimate 2002-2003: 10 countries Target 2004-2005: 15 countries
(e) Strengthened capacity of member States of the region to manage and mitigate the adverse social impacts of structural adjustment measures as well as the challenges of globalization problems to their economies	(e) Increased number of member States sharing best practices and lessons learned with the assistance of ECLAC regarding the design and implementation of social policies, programmes and projects *Performance measures*: 2000-2001: 2 member States Estimate 2002-2003: 4 member States Target 2004-2005: 5 member States

External factors

21.55 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) member States fully support and assign priority to activities in the social area; (b) the economic, social and political context of the region remains free of major disturbances, allowing social and human rights programmes and projects to make substantial progress; and (c) the international community continues to provide political support and assigns priority to all emerging issues in the social policy field, particularly to the human rights-based approach to development.

Outputs

21.56 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) Substantive servicing of meetings: fourth regional meeting in follow-up to the World Summit on Social Development (1); regional meeting in follow-up to the World Conference on Human Rights (1);

(ii) Ad hoc expert groups: meetings of experts to analyse modes of financing joint insurance policies to enable them to confront socio-economic risk in the region (1); on modern technologies for the development of integrated systems for the formulation, evaluation and monitoring of social programmes and projects (1); on successful policies for promoting social capital and reducing poverty (1); to analyse the effects of economic reforms and structural adjustments on socio-economic stratification in selected Latin American and Caribbean countries (1); to analyse the impact of economic reforms on different types of families in countries of the region in the context of the tenth anniversary of the celebration of the International Year of the Family (1); to consider the rights-based approach to development from the perspective of food, health, housing and education based on the regional experience (1); and to examine the social effects of globalization on employment in Latin America and the Caribbean (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Social Panorama of Latin America* (2004 and 2005 editions) (2);

(ii) Non-recurrent publications: reports/studies on: methodological and technical aspects of studies on social stratification in selected countries in the region (1); joint insurance schemes existing in the region (1); evaluation models for social projects used in the region to be published in the *Políticas sociales* series (1); models for optimizing investment decisions relating to the social services infrastructure in the region; to be published in the *Políticas sociales* series (1); new forms of employment in the tertiary sector in selected countries in the region; to be published in the *Políticas sociales* series (1); poverty and social capital, taking into consideration the effect of social capital on the dynamic of integration in contrast with social exclusion (1); structural changes and the functions of the family as well as their interrelationship with public policy; to be published in the *Políticas sociales* series (1); the current and potential contribution of the region to the work of the United Nations on conflict prevention, peace-building and peacekeeping (1); current description of the main trends in health reform in the region (1); the education policies applied in the region with a view to preparing proposals for a cross-cutting curriculum (1); the effects of globalization and cultural change on the family structure (1); the effects of globalization on culture and on the exercise of civic responsibilities in the region (1); the regional experience with the rights-based approach to development with emphasis on issues relating to indigenous, Afro-Caribbean and Afro-Latin American people (1); the causal relationships between economic, social and cultural changes and variations in patterns and levels of drug consumption in selected countries in the region (3);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation services for countries in the region that request them: in terms of social reforms and the implementation of integrated systems for the formulation, appraisal and oversight of social projects

(SIFEM); on the design of public policies for rights-based development and which incorporate the humanitarian response component; with respect to policies for the prevention of drug consumption; in terms of methods for collecting and analysing statistical information for the preparation or update of diagnostic studies on social issues;

(ii) Training courses, seminars and workshops: cooperation with the Latin American and Caribbean Institute for Economic and Social Planning in supporting training activities and incorporating in the courses the analysis of the effects of the cultivation, traffic and consumption of narcotic drugs and strategies for coping with them; organization of national training courses on methodologies for the formulation and appraisal of social programmes and projects, for technical government staff (4 courses to be held during the biennium); organization of two regional courses on the appraisal of policies, programmes and social projects for technical government staff and university professors in the area of social projects; support, at the request of countries in the region, for training activities undertaken by government organizations, non-governmental organizations, universities and academic centres for incorporating in legislation and in national public policy internationally recognized human rights and humanitarian law governing the treatment of refugees and displaced persons.

Table 21.17 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	1 682.2	2 159.7	11	14
Non-post	103.6	126.3	-	-
Total	**1 785.8**	**2 286.0**	**11**	**14**
Extrabudgetary	566.7	911.9	-	-

21.57 The amount of $2,159,700, provides for 14 posts and includes an increase of $477,500 resulting from inward redeployments as follows: (a) one P-5 post from subprogramme 7 to provide technical and policy advice and assistance to intergovernmental and non-governmental bodies, member States and international and other organizations on planning, evaluating and implementing strategies, policies and programmes which impact socio-economic development at the global, regional or national levels and to assist in the supervision of staff within the Division; (b) one P-3 post from subprogramme 9 to assist in the analysis of social development issues in selected areas at the global, regional and national levels; to undertake empirical research and analysis of trends and developments and related policy issues relevant to the unit/departmental mandate, projects and initiatives; to recommend proposals for inclusion in reports to treaty and intergovernmental bodies and to member States; and (c) one Local level post from subprogramme 1 to enhance the support capabilities for research under the subprogramme. The amount of $126,300 for non-post requirements provides for other staff costs, consultants and experts and travel of staff and reflects an increase of $22,700 due to additional requirements of $22,300 for general temporary assistance and an increase of $400 for travel of staff.

Subprogramme 5
Mainstreaming the gender perspective in regional development

Resource requirements (before recosting): $862,000

21.58 The activities of this subprogramme will be carried out by the Women and Development Unit, which reports to the Office of the Secretary of the Commission. The programme of work has been formulated by drawing upon subprogramme 5 of programme 17 of the revised medium term plan for the period 2002-2005.

21.59 In implementing the activities, of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 3: promote gender equality and empower women.

Table 21.18 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To increase awareness of gender issues and to promote gender mainstreaming in regional development, including within all ECLAC programmes and projects.

Expected accomplishments	*Indicators of achievement*
(a) Harmonization of an updated regional agenda of gender policies based upon the objectives of the Millennium Declaration, the Beijing Platform for Action and the objectives of the International Conference on Population and Development	(a) (i) Percentage of countries incorporating the main ideas of the ECLAC position paper on gender in the consensus to be adopted by the Ninth Regional Conference of Women *Performance measures*: 2000-2001: percentage of countries incorporating gender perspective (not applicable) Estimate 2002-2003: percentage of countries incorporating gender perspective (not yet determined) Target 2004-2005: 80 per cent of countries incorporating gender perspective (ii) Inclusion in intergovernmental meetings on women in Latin America and the Caribbean of an objective to update the regional agenda *Performance measures*: 2000-2001: (not applicable) Estimate 2002-2003: (not applicable)

	Target 2004-2005: At least 4 intergovernmental meetings including the objective
(b) Progress in mainstreaming a gender perspective in the formulation of public policies as a cross-cutting process in the countries of the region	(b) (i) The number of countries with national and/or sectoral plans which integrate the gender perspective *Performance measures*: 2000-2001: 5 countries Estimate 2002-2003: 8 countries Target 2004-2005: 10 countries (ii) The number of institutional networks at the national level that coordinate and follow-up on the incorporation of a gender perspective in national policies *Performance measures*: 2000-2001: 3 institutional networks Estimate 2002-2003: 5 institutional networks Target 2004-2005: 10 institutional networks
(c) Utilization of the ECLAC analytical and methodological framework on the gender perspective in economic and social policies	(c) Number of regional or national documents that incorporate the analytical and methodological framework developed by ECLAC *Performance measures*: 2000-2001: 4 regional or national documents Estimate 2002-2003: 4 regional or national documents Target 2004-2005: 8 regional or national documents

External factors

21.60 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) gender mainstreaming in the region continues to receive full support from the countries of the region; (b) member States continue to support the activities of the subprogramme; and (c) the Commission increases its commitment to further gender mainstreaming in all subprogrammes and in the technical cooperation activities carried out.

Outputs

21.61 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) Substantive servicing of the thirty-seventh to thirty-ninth meetings of the Presiding Officers of the Regional Conference on Women in Latin America and the Caribbean, including the preparation of reports on the activities of the ECLAC secretariat and substantive documentation;

(ii) Substantive servicing of meetings of the ninth session of the Regional Conference on Women in Latin America and the Caribbean, including the preparation of reports on the activities of the ECLAC secretariat and substantive documentation (4);

(iii) Substantive servicing of two subregional preparatory meetings for the ninth session of the Regional Conference on Women in Latin America and the Caribbean and the 10-year review of implementation of the Beijing Platform for Action (Beijing+10) (2);

(iv) Ad hoc expert groups on: emerging or priority issues of gender equity and the public policies implemented by the countries of the region with a view to complying with the recommendations for the new review period (2006-2010) of the Regional Programme of Action and the Lima Consensus (1); problems of quantification with regard to emerging issues of gender equity, with the aim of completing the system of gender indicators developed in the region in the two previous bienniums (1); the effects of trends in social spending on gender equity in the context of the State reforms begun at the end of the previous decade (1); and the repercussions of decentralized management at the local level on the formulation of public policies with a gender approach (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: four issues of the series *Mujer y desarrollo*, which will focus on: the human rights situation of women migrants (1); progress in women's access to financial and productive resources (1); the effects of technological change on gender equity (1); women's sexual and reproductive rights (1);

(ii) Non-recurrent publications: studies on: progress in the situation of women in the region from the point of view of implementation of the recommendations of the Lima Consensus and the Beijing Platform for Action, for presentation at the ninth Regional Conference on Women in Latin America and the Caribbean (1); the status of progress in constructing gender equity in Latin America and the Caribbean (1); issues relating to mainstreaming of the gender perspective in the development of countries of the region, for example, progress in measuring women's paid and unpaid work; the status of social policies and social protection; gender discrimination in culture, and environmental policies and gender equity (4); Compilation, in book form, of the contents of studies carried out in the biennium on the subject of gender and economic and social development in the region, as part of the initiatives of the subprogramme with regard to publications (1); preparation of three studies on specific issues which have contributed to the incorporation of the gender perspective in the work of the ECLAC system. Topics to be covered include the development of gender indicators in the area of headship of households, social security and the participation of women in decision-making; the development of horizontal and vertical segmentation of the labour market between men and women; and progress in the region in creating poverty eradication programmes which have the objective of achieving people-centred sustainable development (3);

(iii) Booklets, fact sheets, wall charts, information kits: an information leaflet and brief notes for distribution at the ninth session of the Regional Conference on Women in Latin America and the Caribbean;

(iv) Technical material: two electronic conferences on progress and obstacles to the implementation of the recommendations of the Lima Consensus and the Beijing Platform for Action in the countries of the region and the influence on public life of civil society women's organizations and networks (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation, to countries that request it, on the use of gender indicators and for drafting public policies for gender mainstreaming and for strengthening government agencies and entities responsible for policies and programmes for women;

(ii) Training courses, seminars and workshops: Organizing and supporting, at the request of countries of the region, training activities provided by government agencies, non-governmental organizations, universities and academic centres, in the area of gender mainstreaming in development and government policy.

Table 21.19 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	661.2	736.0	4	5
Non-post	111.4	126.0	-	-
Total	**772.6**	**862.0**	**4**	**5**
Extrabudgetary	421.0	865.5	-	1

21.62 The amount of $736,000 provides for five posts and includes an increase of $74,800 resulting from the inward redeployment of one Local level post from subprogramme 7, to enhance the subprogramme support capabilities for research. The amount of $126,000 for non-post requirements reflects additional resources of $14,600 for general temporary assistance to cover replacements during sick or maternity leave and during periods of increased workload.

Subprogramme 6
Population and development

Resource requirements (before recosting): $1,988,100

21.63 The work under this subprogramme will be carried out by the Population Division of the Latin American and Caribbean Demographic Centre. The programme of work has been formulated by drawing upon subprogramme 6 of programme 17 of the revised medium term plan for the period 2002-2005.

21.64 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: Eradicate extreme poverty and hunger, Goal 4: Reduce child mortality, particularly on issues related to the incorporation of

demographic variables in socio-economic programming, and Goal 5: Improve maternal health, especially on issues related to the improvement of reproductive health.

Table 21.20 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To assist member States: (a) in strengthening their technical capacity for monitoring population trends for use in social programming, in particular to assess socio-demographic factors that tend to generate disadvantages and other forms of social vulnerability; and (b) in monitoring and implementing the agreements and goals of the Programme of action adopted at the International Conference on Population and Development.

Expected accomplishments	*Indicators of achievement*
(a) Increased technical capacity of Latin American and Caribbean member countries for monitoring population trends for use in social programming and to deal with population and development issues	(a) (i) Number of countries with new/revised population estimates and projections *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 4 countries with revised population estimates and projections Target 2004-2005: 8 countries with revised population estimates and projections (ii) Number of countries making use of socio-demographic data from the 2000 census round to update knowledge on population and development issues *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 1 country Target 2004-2005: 3 countries (iii) Number of countries using new/improved technologies for integrating demographic factors in social programming *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 3 countries Target 2004-2005: 6 countries

(b) Increased technical capacity of Latin American and Caribbean member countries for monitoring progress in the implementation of the agreements and goals of the Programme of Action of the International Conference on Population and Development and of the Plan of Action approved by the Second World Assembly on Ageing	(b) (i) Number of countries establishing a system of indicators suitable for monitoring progress in implementing the agreements and goals of the Programme of Action *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 4 countries establishing a system of indicators Target 2004-2005: 8 countries establishing a system of indicators (ii) Number of countries having new and revised programmes for the elderly and having operational systems of indicators for monitoring progress in implementing the goals and recommendations of the Programme of Action and the Regional Strategy *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 2 countries Target 2004-2005: 6 countries

External factors

21.65 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policy makers support the development and strengthening of institutional and managerial capacities to incorporate demographic variables into social programming; (b) policy makers support the monitoring of progress in implementing the agreements and goals of the Programme of Action in population and the Programme of Action for the elderly; and (c) resources are made available to the subprogramme to carry out relevant activities.

Outputs

21.66 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) ECLAC Sessional Ad Hoc Committee on Population and Development. Substantive servicing of meetings, including the preparation of technical documents for the biennial follow-up to the Latin American and Caribbean Regional Plan of Action on Population and Development (1);

(ii) Ad hoc expert groups: meeting of experts to examine: the progress made in the implementation of the recommendations of the Latin American and Caribbean Regional Plan of Action and of the International Conference on Population and Development (1);

the advances in terms of studies and policies relating to population ageing in Latin America and the Caribbean (1); the results of the 2000 round of censuses, its use in formulating social policy and its dissemination in support of decentralization of administration (1); and the use of sociodemographic computer programs for the design, monitoring and evaluation of public policies and programmes (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *Demographic Bulletin* (4); *Notas de Población* for the dissemination of research and studies on population issues in Latin America (4); and *REDATAM Informa* (2); computer software applications in the area of population to strengthen local capacities, with a view to incorporating sociodemographic data and information in the design and application of public policies and programmes (1); the evaluation of the 2000 round of censuses (1);

(ii) Non-recurrent publications: various studies on: the interrelationships between population dynamics, production patterns and social inequality as a basis for the construction of future scenarios (1); interrelationships between ageing, family and public policies (1); a study on the interrelationships between population dynamics and the exercise of human rights (1); the management of international migration in the context of development and subregional and regional integration processes (1);

(iii) Technical material: creation and updating of a data bank on ageing in Latin America and the Caribbean which will serve for regular demographic monitoring of the population segment made up of older persons (1); development and updating of computer programs to facilitate the use of population statistics, optimizing use of 2000 round census data and other sources through the combined use of the REDATAM system and geographic information systems (1); maintaining an up-to-date data bank for the programme "Investigation of International Migration in Latin America" (IMILA), incorporating the results of the 2000 round of censuses (1); maintaining an up-to-date database on demographic trends, population projections by sex and age and demographic indicators (1); maintaining an up-to-date sociodemographic data bank on censuses and vital statistics (1); periodic update of the content of the specialist subprogramme site, accessible through the ECLAC portal (1); update and improvement of the database on spatial distribution and urbanization of the population in Latin America and the Caribbean (DEPUALC), with special attention to the incorporation of the results of the 2000 round of censuses (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation services to countries in the region that request them on: issues relating to the Latin American and Caribbean Regional Plan of Action on Population and Development and dissemination of population issues through the Internet; incorporation of socio-demographic variables in development policies, programmes and projects; data collection, demographic analysis and methodologies for the preparation of projections and population estimates; design and use of computer software applications relating to REDATAM and the creation of related databases;

(ii) Training courses, seminars and workshops: workshops on: population and development issues on data collection, demographic analysis and methodologies for the preparation of projections and population estimates; issues relating to the integration of socio-demographic variables in development policies, programmes and projects; use of REDATAM computer software applications and the creation of related databases;

cooperation with government agencies, universities, non-governmental organizations and regional and subregional bodies for the development of training activities on emerging issues concerning population and development.

Table 21.21 **Resource requirements: subprogramme 6**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	1 713.8	1 863.4	12	14
Non-post	112.1	124.7	-	-
Total	**1 825.9**	**1 988.1**	**12**	**14**
Extrabudgetary	2 277.2	1 470.9	4	3

21.67 The amount of $1,863,400 provides for 14 posts and reflects an increase of $149,600 resulting from the inward redeployments of two Local level posts, one from subprogramme 2 and the other from the Documents and Publications Division to strengthen the research support capabilities of the Population Division. The non-post requirements of $124,700 provide for other staff costs, consultants and experts, and travel of staff, and reflect an increase of $12,600 due to additional requirements for general temporary assistance.

Subprogramme 7
Planning of public administration

Resource requirements (before recosting): $1,310,400

21.68 The activities of this subprogramme will be carried out by the Latin American and Caribbean Institute for Economic and Social Planning. The programme of work has been formulated by drawing upon subprogramme 7 of programme 17 of the revised medium term plan for the period 2002-2005.

21.69 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: eradicate extreme poverty and hunger, and Goal 8: develop a global partnership for development, in particular the commitment to good governance, development, and poverty reduction, both nationally and internationally.

Table 21.22 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective : To strengthen the institutional capacity of member States' public administration at the regional, national and local levels, in particular with regard to basic planning functions and the challenges arising from privatization, deregulation of economic activities, protection of consumers and the need to improve the regulatory frameworks of public services and non-competitive sectors.

Expected accomplishments	*Indicators of achievement*
(a) Improved understanding of strategic approaches to achieving national consensus on State policies, public sector programming and evaluation and the process of decentralization and planning, and the management of local and regional development on the basis of applied research and the technical cooperation services rendered by the subprogramme	(a) (i) Increased percentage of participants rating ILPES courses as "Good" or "Very good" *Performance measures*: 2000-2001: 70 per cent Estimate 2002-2003: 75 per cent Target 2004-2005: 80 per cent (ii) Number of downloads of training documents and materials prepared by the subprogramme from the ILPES web site *Performance measures*: 2000-2001: 6,000 Estimate 2002-2003: 6,000 Target 2004-2005: 7,000
(b) Increased coordination, sharing of experiences and awareness creation among ECLAC member countries on issues of common interest related to public management	(b) Increased percentage of intergovernmental forums, technical meetings, seminars and conferences serviced by the subprogramme that incorporate in their agenda the sharing of experiences on planning of public administration and coordination issues among member countries *Performance measures*: 2000-2001: to be determined Estimate 2002-2003: 60 per cent Target 2004-2005: 100 per cent

(c) Increased understanding of the gender perspective in public administration	(c) Number of ILPES courses in which gender issues are incorporated *Performance measures*: 2000-2001: (not applicable) Estimate 2002-2003: 1 Target 2004-2005: 2

External factors

21.70 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that resources are available.

Outputs

21.71 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) Meeting of the Presiding Officers of the Regional Council for Planning: substantive servicing of meetings: twenty-third and twenty-fourth meetings of the Presiding Officers of the Regional Council for Planning (2);

(ii) Ad hoc expert groups: technical meetings to consider: decentralization and integration processes in Latin America and the Caribbean and their territorial effects (1); development policies and land-use planning in Latin America and the Caribbean (1); different experiences related to the assessment of development policies and programmes in Latin America and the Caribbean (1); different experiences related to the ex post evaluation of development projects in Latin America and the Caribbean (1); experiences in public administration and budgetary policies in the countries of the region (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *ILPES Bulletin* (4); examining the development of regulatory frameworks for the provision of public services (2);

(ii) Non-recurrent publications: Studies on: incorporating environmental impact assessment throughout the life cycle of the project (1); trends and innovations with regard to fiscal policies, public budgets and results-based management in countries of the region (1); methodologies and experiences of medium-term budget programming in the countries of the region (1); incorporating the gender perspective in the formulation, preparation and evaluation of development projects and programmes in the region (1); the institutional structure and the functions of national organizations involved in the management of territorial development (1); the processes of decentralization and integration and territorial development in Latin American and the Caribbean (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation services: to countries of the region with regard to national systems of public investment; for evaluation of policies, programmes and projects and in areas relating to State management and regulation; to Governments and national and subnational administrations in the areas of decentralization, land-use planning and local and regional economic development;

(ii) Training courses, seminars and workshops: course on management of local development project implementation; course on problem identification and logical framework; course on socio-economic indicator use for impact evaluation of poverty reduction projects and programmes; four-week international course on economic reforms and strategic State management for approximately 30 mid-ranking and senior government economists and finance experts and members of specialized academic centres (4th quarter each year); one/two weeks international courses for approximately 20 government officials and academic experts, on topics to be selected according to government priorities; two five-week international courses on the management of regional and local development for approximately 30 participants; two three-week international courses on project preparation and evaluation, for 30 national, regional or local government officials and for academics and experts interested in this area; two three-week national courses on local and regional development, at the request of countries.

Table 21.23 **Resource requirements: subprogramme 7**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	1 544.2	1 235.2	13	11
Non-post	70.6	75.2	-	-
Total	**1 614.8**	**1 310.4**	**13**	**11**
Extrabudgetary	2 081.2	2 481.3	10	10

21.72 The amount of $1,235,200 for posts reflects a decrease of $309,000 resulting from the outward redeployment of one P-5 post to subprogramme 4 and one Local level post to subprogramme 5. The amount of $75,200 for non-post requirements provides for general temporary assistance (for which additional resources of $4,600 would cover replacements during sick or maternity leave and during periods of increased workload) for consultants and experts and for travel of staff.

Subprogramme 8
Environment and human settlements

Resource requirements (before recosting): $1,821,900

21.73 Activities under this subprogramme will be carried out by the Sustainable Development and Human Settlements Division. The programme of work has been formulated by drawing upon subprogramme 8 of programme 17 of the revised medium term plan for the period 2002-2005.

21.74 In implementing the activities, of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, especially Goal 7: Ensure environmental sustainability, in particular target 9 regarding the integration of the principles of sustainable development into country policies and programmes, and target 11 in relation to achieving a significant improvement in the lives of slum dwellers.

Table 21.24 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To assist member States in the further implementation and monitoring of Agenda 21, the Johannesburg Implementation Plan, the Millennium Development Goals and other new outcomes of United Nations global environmental conventions; to strengthen their capacity for incorporating the multiple social, institutional, economic and environmental dimensions of sustainable development in the formulation and implementation of public policies; and to assist them in the design and implementation of land-use management systems to promote integrated and well-balanced human settlements.

Expected accomplishments	*Indicators of achievement*
(a) Better assessment by national staff of sustainable development trends in the region based on the Millennium Development Goals.	(a) (i) Percentage of national staff rating the Division's courses or seminars as "good" or "very good" *Performance measures*: 2000-2001: not available Estimate 2002-2003: 80 percent Target 2004-2005: 85 percent (ii) Percentage of trained national staff who, one year after acquiring training from ECLAC courses or seminars, declare that the knowledge acquired is considered "useful" or "very useful" for their activities within their public institutions *Performance measures*: 2000-2001: not available Estimate 2002-2003: 80 per cent Target 2004-2005: 85 per cent
(b) Strengthened institutional capacities of Member States to follow up on international commitments in the area of sustainable development and to incorporate such commitments into regional, subregional, national and local public policies	(b) The percentage of national staff trained who, one year after acquiring training through ECLAC courses in the field of international commitments in the area of sustainable development, declare that the knowledge gained is considered useful or very useful for their activities within their public institutions *Performance measures*: 2000-2001: not available Estimate 2002-2003: 80 per cent Target 2004-2005: 85 per cent

(c) Enhanced national capacities to integrate the economic dimension of sustainable development policies through the innovative use of environmental management instruments	(c) Percentage of trained national staff who, one year after receiving training from ECLAC courses and seminars regarding the use of environmental management instruments and the integration of the economic dimension in sustainable development policies, declare that the knowledge gained is considered useful or very useful for their activities within their public institutions *Performance measures*: 2000-2001: not available Estimate 2002-2003: 80 per cent Target 2004-2005: 85 per cent
(d) Strengthened national capacities to adopt integrated land use and urban management practices and policies, taking into account systematic criteria of sustainability, gender equality and the Millennium Development Goals	(d) Percentage of national staff who, one year after receiving training from ECLAC courses and seminars in the field of integrated land use and urban management and policies, declare that the knowledge gained is considered useful or very useful for their activities within their public institutions *Performance measures*: 2000-2001: not available Estimate 2002-2003: 80 per cent Target 2004-2005: 85 per cent

External factors

21.75 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policy makers at the national and international levels assign priority to sustainable development issues and will strengthen technical, institutional and managerial capacities in this area; and promote regional and international cooperation in this respect; (b) the international community responds in accordance with the guidelines of the General Assembly, the Economic and Social Council and other related intergovernmental forums and agencies at the regional and subregional levels; and (c) financial, human and information resources are available to support the efforts of the Commission to strengthen national and regional capabilities to fulfil the objectives and activities carried out through this subprogramme.

Outputs

21.76 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) Regional meeting of Ministers and High-level Authorities of the Housing and Urban Development Sector in Latin America and the Caribbean: servicing of one meeting including the preparation of technical documents;

(ii) Ad hoc expert groups: meetings on: assessing the potential of environmental tax reforms and advances made in the application of economic instruments in environmental management in selected countries of the region (1); issues relating to the planning and management of human settlements (1); causes of the processes affecting sustainable development in Latin America and the Caribbean as well as indicators for measuring its progress (1); lessons learned in the application of policies and instruments that incorporate the economic, social and environmental dimensions of sustainable development (1); treatment of strategic areas linked to trade and the environment in the countries of Latin America and the Caribbean in the most important multilateral negotiation forums that deal with the environment, trade and integration (1);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: a report on the advances made towards achieving sustainable development in Latin America and the Caribbean;

(ii) Non-recurrent publications: advances made towards achieving sustainable development in Latin America and the Caribbean (1); assessment from a legal and institutional perspective of the various models for the integral design of public policies for sustainable development, including those relating to subregional and subnational institutions (1); local management of the urban environment in various countries of the region (1); financing public spending on environmental protection in selected countries in the region (1); private investment in environmental protection in the region (1); social vulnerability in the context of environmental change in selected countries of Latin America and the Caribbean (1); the advances and new directions of policies for the sustainable development of human settlements in the region (1); the environmental impact of the export-oriented development strategy in selected sectors and countries of the region (1); the implementation in Latin America and the Caribbean of the Habitat Agenda (Habitat +10) and of the Latin American and Caribbean Regional Plan of Action on Human Settlements (1); the relevance of environmental issues for countries of the region from the perspective of developments in trade negotiations currently under way (1); the use of market-based instruments in environmental tax policies and their potential for greater development in the region (1); distribution of the benefits and social costs of environmental policies among different social groups based on the principle of environmental justice (1);

(iii) Technical material: updating and improving the database on economic, social and environmental variables and indicators for assessing the advance of sustainable development in Latin America and the Caribbean (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation services for countries in the region that request them in the preparation of mechanisms for monitoring compliance with international environmental agreements and for evaluating their impact on public management practices and procedures in the regional, national and local spheres; in various areas of economics and the environment; in areas relating to public efficiency in the management of human settlements, urban environmental management and analysis of the impact of natural disasters on urban and natural environments; and with respect to methodologies for the preparation of indicators;

(ii) Training courses, seminars and workshops: organization or provision of support for training activities for urban environment and land management and planning; public policies for sustainable development; environmental economics and environmental

policies; governance and environmental justice; international negotiations and international treaties and agreements; and indicators of sustainable development.

Table 21.25 **Resource requirements: subprogramme 8**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	1 541.8	1 622.3	10	11
Non-post	182.6	199.6	-	-
Total	**1 724.4**	**1 821.9**	**10**	**11**
Extrabudgetary	1 701.1	1 313.8	1	-

21.77 The amount of $1,622,300 for posts includes an increase of $80,500 relating to the establishment of one new P-2 post, the functions of which will include conducting studies and preparing research papers on sustainable development issues. The amount of $199,600 for non-post requirements provides for general temporary assistance (for which additional resources of $17,000 are proposed to cover replacements during sick or maternity leave and during periods of increased workload), for consultants and experts and for travel of staff.

Subprogramme 9
Natural resources and infrastructure

Resource requirements (before recosting): $2,780,400

21.78 Activities under this subprogramme will be carried out by the Natural Resources and Infrastructure Division, which includes the Transport Unit. The programme of work has been formulated by drawing upon subprogramme 9 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.79 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, especially Goal 7: Ensure environmental sustainability, and in particular target 9 in relation to integrating the principles of sustainable development into country policies and programmes and reversing the loss of environmental resources and target 10 regarding the reduction of the number of people without access to safe drinking water.

Table 21.26 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To promote the efficient use of natural resources and infrastructure in the energy, water, mining and transport sectors, and their environmentally sustainable management, with due consideration to social equity.

Expected accomplishments	*Indicators of achievement*
(a) Strengthened policy formulation and implementation capacities of countries of the region to address issues related to the sustainable use of natural resources and infrastructure services	(a) (i) Increased number of agencies receiving technical cooperation services from ECLAC that address issues related to the sustainable use of natural resources and infrastructure services *Performance measures*: 2000-2001: not applicable Estimate 2002-2003: 10 recipient agencies Target 2004-2005: 15 recipient agencies (ii) Increased number of institutions receiving technical cooperation services that coordinate and integrate sectoral policies *Performance measures*: 2000-2001: not applicable Estimate 2002-2003: 10 recipient institutions Target 2004-2005: 20 recipient institutions
(b) Increased capacities of countries to enhance the effectiveness of regulatory frameworks of their activities in energy, water, mining and land and water-borne transport sectors	(b) (i) Increased number of institutions that receive technical cooperation services and analytical inputs from ECLAC which further developed their regulatory frameworks in the relevant fields with due regard for social and gender equity *Performance measures*: 2000-2001: not available Estimate 2002-2003: 10 recipient institutions Target 2004-2005: 20 recipient institutions

(c) Improved capacities of ECLAC member countries to share knowledge, experiences and information with emphasis on energy, land and water-borne transport and infrastructure, frontier straddling river basins and mining, with a view to strengthening regional integration	(c) (i) Increased number of institutions receiving technical cooperation services from ECLAC that promote regional integration and cooperation in the fields of energy, transport, infrastructure, water and mining *Performance measures*: 2000-2001: not available Estimate 2002-2003: 10 recipient institutions Target 2004-2005: 15 recipient institutions (ii) Increased number of institutions receiving technical cooperation services from ECLAC that apply regional harmonization and integration via reductions in impediments to the movement of people and goods and lower transport costs *Performance measures*: 2000-2001: not available Estimate 2002-2003: 10 recipient institutions Target 2004-2005: 20 recipient institutions

External factors

21.80 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) extrabudgetary resources are made available to the subprogramme commensurate with the programme commitments established; (b) economic, social and institutional stability will continue to prevail in the region without major disruptions or external shocks.

Outputs

21.81 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary): ad hoc expert groups: meetings of experts on: the sustainability, efficiency and social equity of policies for transport and urban development (1); experiences of selected countries in the region with regard to energy policy and sustainable development (1); progress in the modernization of the legal structure relating to water management and the regulation of associated public services, in selected countries of the region (1); experiences and progress in the region with regard to regulation of transport activities traditionally controlled by the

public sector in which the private sector is now participating, including analyses of income distribution impacts (1); issues relating to mining integration of countries belonging to the same subregional integration group, in the spheres of mining rights, sustainability and market access (1); experiences and progress in regulation of the energy industry in selected countries of the region (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: *FAL Bulletin*, a bimonthly publication on the facilitation of trade and transport in Latin America and the Caribbean (12); experiences and progress in the region with regard to the regulation of transport activities traditionally controlled by the public sector in which the private sector is now participating, including analyses of income distribution impacts (1); the adequacy of regional transport infrastructure and services, including an assessment of their impact on special communities, such as island States, landlocked countries and frontier zones (2);

(ii) Non-recurrent publications: sustainability, efficiency and social equity of policies for transport and urban development (1); the impact of structural reforms on energy pricing mechanisms in different countries of the region and its impact on the most disadvantaged social groups (1); gender equity of the mining sector (1); progress in the administration of water resources in selected countries of the region, with special attention to reforms of legislation and institutions concerned with the management and integral development of water (1); progress in the modernization of the laws relating to water management and the regulation of associated public services, in selected countries of the region (1); recent progress and experiences in the creation, consolidation and functioning of water management bodies at the level of river basins in selected countries of the region (1); the current situation of the tax structure of the mining sector, with particular attention to the impact on real fiscal income in selected countries of the region (1); the effects of the development of the energy sector on economic, social and environmental aspects of sustainable development in the region (1); the effects of the reforms in the energy integration processes in countries belonging to the same subregional integration group (1); the importance of the economic contribution of small-scale and artisanal mining enterprises in selected countries of the region (1); the participation of mining in the economies of selected countries of the region, with emphasis on the impact of foreign investment on the contribution of the mining sector to development in terms of generating employment, economic growth and redistribution of income (1); the regulation of potable water and sanitation services, with emphasis on the design of regulatory frameworks which aim to encourage private sector investment and participation, and to increase the efficiency of those services in their economic, social and environmental aspects (1); the regulation of the energy industry in selected countries of the region, with special attention to its effects on the structure of energy markets (1); the repercussions of earlier and more recent reforms in the legal structure for mining and in the processes for attracting international investment (1); the social responsibility of mining companies in selected countries of the region (1); water provision policies in selected countries of the region, with emphasis on the systems of water rights which promote the participation of the private sector (1); socio-economic analysis of market distortions affecting the transport sector, covering their impact on underprivileged groups and less developed zones (1);

(iii) Booklets, fact sheets, wallcharts, information kits: Newsletter of the Network for Cooperation in Integrated Water Resources Management for Sustainable Development

in Latin America and the Caribbean (4); newsletter on waterways and lakes shared between countries (2);

(iv) Technical material: expansion and updating of the international transport database in the region and the electronic publication Maritime Profile of Latin America and the Caribbean, with information on the maritime transport situation in the region, both of which are available from the web page of the subprogramme on the ECLAC web site (1); updating the transport statistics system for South America and extending its coverage to other countries in the region (1);

(v) Seminars: support for the Interparliamentary Conference on Mining and Energy in Latin America, the Latin American Energy Organization (OLADE), Organizations for the Promotion of Energy Technologies (OPET), the Inter-American Dialogue on Water Management, and the Latin American Mining Organization (OLAMI) (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation for countries in the region that request on implementation of policies and modernization of the legal structure relating to the sustainable development of natural resources and energy; management policies and procedures for sustainable development and the management of services relating to natural resources, energy, river basins, and infrastructure; land and sea transport; policies for the regulation of public services related to sustainable development of natural resources, energy, infrastructure and transport;

(ii) Training courses, seminars and workshops: cooperation with ILPES and government bodies, universities, and regional and subregional organizations upon request on training in the regulation of public services related to infrastructure, including transport, and the sustainable development of natural resources, such as water and energy; to support training activities, including sectoral issues relating to transport; training in management procedures and policies for sustainable development and the management of services relating to natural resources, energy, river basins and infrastructure.

Table 21.27 **Resource requirements: subprogramme 9**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	2 596.4	2 577.0	20	19
Non-post	180.0	203.4	-	-
Total	**2 776.4**	**2 780.4**	**20**	**19**
Extrabudgetary	1 663.9	1 221.3	2	1

21.82 The amount of $2,577,000 for posts includes a net decrease of $19,400 resulting from: (a) increases for full funding of one P-3 and one P-2 posts established in the 2002-2003 biennium; and (b) a decrease for outward redeployment of one P-3 post to subprogramme 4. The amount of $203,400 for non-post requirements provides for general temporary assistance (for which additional resources of $23,400 are proposed to cover replacements during sick or maternity leave and during periods of increased workload) for consultants and experts and for travel of staff.

Subprogramme 10
Statistics and economic projections

Resource requirements (before recosting): $3,555,000

21.83 The work under this subprogramme will be carried out by the Statistics and Economic Projections Division. The programme of work has been formulated by drawing upon subprogramme 10 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.84 In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: Eradicate extreme poverty and hunger, particularly with regard to the estimation and use of social indicators relating to income distribution, poverty and employment characteristics of different social groups, with support from the household survey programme conducted under the Programme for the Improvement of Surveys and the Measurement of Living Conditions in Latin America and the Caribbean (MECOVI).

Table 21.28 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To strengthen the capacity of the region to produce the statistics and projections necessary for formulating and monitoring policies designed to implement new development modalities and to increase the level of coordination of international statistical work across the region.

Expected accomplishments	*Indicators of achievement*
(a) Expanded and improved technical capacity of countries of the region to develop their statistical systems through the adoption of methodological and technological advances that ECLAC promotes to support the formulation of economic and social programmes	(a) (i) Number of specialists from member countries trained in workshops and courses on the production or analysis of economic or social statistics *Performance measures*: 2000-2001: 350 participants Estimate 2002-2003: 400 participants Target 2004-2005: 450 participants (ii) The number of countries in the region that adopt and disseminate methodological advances in harmonizing international and regional standards and coding systems *Performance measures*: 2000-2001: 9 countries Estimate 2002-2003: 13 countries Target 2004-2005: 15 countries

(b) Increased understanding by ECLAC member countries of methodologies for generating analyses of current economic trends as inputs for the management of economic and social policies	(b) (i) Number of prints and file downloads of methodological publications covering issues relevant to economic and social monitoring and programming *Performance measures*: 2000-2001: 1,600 prints and downloads Estimate 2002-2003: 2,100 prints and downloads Target 2004-2005: 2,800 prints and downloads (ii) Monthly average of prints and file downloads of main flagship publications *Performance measures*: 2000-2001: 2,800 prints and downloads Estimate 2002-2003: 3,300 prints and downloads Target 2004-2005: 4,300 prints and downloads

External factors

21.85 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) policy makers continue to assign priority and to enhance international cooperation in the statistical field and strengthen the technical, institutional and managerial capacities in this area at the national and international levels; (b) the international community is responsive to the needs and concerns of ECLAC member countries in accordance with the guidelines of the General Assembly and the Economic and Social Council; (c) resources are made available to support the efforts of ECLAC member States to strengthen their national statistical offices and regional capabilities to produce statistics and projections and to promote the adoption and dissemination of methodological and technological advances in this field.

Outputs

21.86 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary):

(i) Statistical Conference of the Americas of ECLAC: substantive servicing of the third meeting of the Statistical Conference of the Americas of ECLAC. This activity includes the coordination and monitoring of technical cooperation agreements in different areas and the preparation of relevant documentation (1);

(ii) Executive Committee of the Statistical Conference of the Americas: substantive servicing of the fourth and fifth meetings of the Executive Committee of the Statistical Conference of the Americas (2);

(iii) Ad hoc expert groups: meetings of experts to: consider methodological and substantive aspects of prospective studies and economic projections (1); examine methodologies and procedures that will enable countries of the region to produce standard national and international indicators for the environment (1); examine techniques and methodologies used in drawing up household surveys and their incorporation into a social information system (1); make recommendations on the revision of the International Standard Industrial Classification of All Economic Activities (ISIC) agreed upon by the United Nations Statistical Commission (1); evaluate the introduction of the new System of National Accounts and explore the scope for regional cooperation on the subject (2); examine techniques and methodologies used in drawing up household surveys and their incorporation into a social information system (3);

(b) Other substantive activities (regular budget):

(i) Recurrent publications: *Cuadernos estadísticos de la CEPAL* (in Spanish only, one issue on external sector statistics and the other on regional series of national accounts) (2); annual editions of the *Social Panorama for Latin America*, carried out jointly by the Statistics and Economic Projections Division and the Social Development Division (2); principal short-term indicators (8); *Statistical Yearbook for Latin America and the Caribbean* (2); statistical summary and estimates for the *Preliminary Overview of the Economy of Latin America and the Caribbean* (2); external-sector statistics (1); structural trends and their impact on the situation of Latin American and Caribbean countries and on the global and regional economic outlook (2); medium- or long-term assessment of the main trends in terms of economic and social progress in selected countries of Latin America (1); production indices by sector (1); summaries of prospective studies on the world economy which focus on globalization as it relates to production patterns and financial intermediation (2);

(ii) Non-recurrent publications: studies/reports on: implementation of new economic and social development modalities (2); statistics on international trade in services (1); the application of the new United Nations System of National Accounts by countries of the region (2); income distribution, poverty, employment and other social indicators in selected countries (2); short-term global and regional macroeconomic forecasts (2);

(iii) Technical material: upgrading of mechanisms for connecting to ECLAC internal computer networks and the economic and social information system of the United Nations; establishment of regional networks with national statistical offices and central banks in order to expedite data collection and exchange; technical manuals on the new System of National Accounts and transfer of material required by countries; preparation of the Spanish version of *SNA News and Notes*, produced by the United Nations Statistics Division (2); translation of the publication *ENVSTATS* of the United Nations Statistics Division and dissemination of the Spanish version via the Internet (1);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: informing countries of the progress achieved by the main technical groups working on policies for the generation and dissemination of statistics under the direction of the United Nations Statistical Commission; provision of technical cooperation for member States and regional organizations in the following areas: household surveys, statistical and social indicators, quantification and analysis of poverty; provision of technical cooperation services for member States and statistical bodies in statistical organization, economic statistics, national accounts, dissemination of statistical data, and design of forecasting models and methodologies;

(ii) Training courses, seminars and workshops: training in the estimation and use of social indicators related to income distribution, poverty and employment characteristics of different social groups.

Table 21.29 **Resource requirements subprogramme 10**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	3 317.2	3 317.2	27	27
Non-post	232.1	237.8	-	-
Total	**3 549.3**	**3 555.0**	**27**	**27**
Extrabudgetary	740.0	2 023.7	2	5

21.87 The amount of $3,317,200 provides for 27 posts. The amount of $237,800 for non-post requirements provides for general temporary assistance (for which additional resources of $5,700 are proposed to cover replacements during sick or maternity leave and during periods of increased workload), for consultants and experts and for travel of staff.

Subprogramme 11
Subregional activities in Mexico and Central America

Resource requirements (before recosting): $6,367,600

21.88 The work under this subprogramme will be carried out by the ECLAC subregional headquarters in Mexico. The programme of work has been formulated by drawing upon subprogramme 11 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.89 A new subject area on natural disasters is formally presented for the first time as an element of the work programme although ECLAC has in the past made well-known methodological contributions and provided technical cooperation in this area for affected countries. The subprogramme will therefore enhance its work to assess the socio-economic and environmental effects of natural disasters in the region with the aim of contributing to the formulation of policies which incorporate those elements and will encourage regional cooperation in the area of risk reduction and vulnerability. In implementing the activities of the subprogramme, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: Eradicate extreme poverty and hunger, Goal 3: Promote gender equality and empower women, Goal 7: Ensure environmental sustainability, and Goal 8: Develop a global partnership for development.

Table 21.30 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To promote cooperation among member States in the subregion and provide support for their efforts geared to: (a) formulating and implementing policies and measures aimed at improving subregional and international integration, economic growth and employment; (b) strengthening the capacity of the subregion to analyse and design appropriate policies and programmes affecting social development; (c) formulating policies and measures to strengthen productive, technological and business development in the agricultural and industrial sectors; and (d) promoting subregional cooperation and integration in the energy sector.

Expected accomplishments	*Indicators of achievement*
(a) Strengthened analytical capacity of relevant government authorities and other key actors relative to issues identified in the objective and including sustainable development, poverty, equity, gender, disaster evaluation and vulnerability	(a) Level of satisfaction expressed by end-users that technical discussion forums, training and/or technical cooperation services have strengthened their analytical capacity *Performance measures*: 2000-2001: percentage of end-users who rate the services as "good" or "very good" (to be determined) Estimate 2002-2003: 65 per cent of end-users rate the services as "good" or "very good" Target 2004-2005: 70 per cent of end-users rating the services as "good" or "very good"
(b) Improved access to information, analysis and policy advice by relevant government authorities and other key actors on issues identified in the objective and including sustainable development, poverty, equity, gender, disaster evaluation and vulnerability	(b) Number of end-users receiving printed publications and number of downloads from electronic format *Performance measures*: 2000-2001: (to be determined) Estimate 2002-2003: 350 institutional end-users and 75,000 downloads Target 2004-2005: 500 institutional end-users and 100,000 downloads

External factors

21.90 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) relevant government authorities and other key actors fully support and assign priority to the work of the Commission in the various subject areas covered by the programme of work; (b) extrabudgetary resources are made available to the subprogramme to carry out its programme commitments and to facilitate interaction of the Commission with its stakeholders; (c) the international community is responsive to ECLAC member countries' needs and concerns, in accordance with the guidelines of the General Assembly and the Economic and Social Council; and

(d) economic, social and institutional stability continues to prevail in the region without major disruptions or external shocks.

Outputs

21.91 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget). Ad hoc expert groups: meeting of experts to consider: actions to promote production and employment as components of policies to overcome poverty in the countries of the subregion (1); barriers to and consolidation of a subregional market in a specific energy sector in Central America (1); changes in the status of agriculture in relation to the implementation of free trade agreements in selected countries (1); environmental and sustainable development issues in the subregion in the light of integration and globalization (1); the impact of human capital formation on competitiveness and the increase in productivity of successful non-maquila industry in the subregion (1); the links between trade competitiveness and equity in intraregional trade relations, with the aim of contributing to designing trade policies which bring benefits to the smallest economies in the context of the processes of globalization and hemispheric integration (1); the main restrictions on economic growth in the countries of the subregion and the role of the domestic market in overcoming them (1); the medium- and long-term effects of natural disasters that have occurred in Central America and the Caribbean (1);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: recent trends in the manufacturing industry in the Central American isthmus (1); benefits associated with the trade in environmental services and the incorporation of the environmental variable in exports and in the tourist industry (1); trends in trade policies at the national level and the subregional integration process in Central America (1); economic trends in the countries of the subregion in 2003 and 2004 (10 documents in the biennium) (10); economic trends in the countries of the subregion in 2004 and 2005 (10 documents in the biennium) (10);

(ii) Non-recurrent publications: studies/reports: the main restrictions on economic growth in the countries of the region and the role of the domestic market in overcoming them (1); actions to promote production and employment as components of policies to overcome poverty in the countries of the subregion (1); the conditions for developing subregional cooperation with regard to environmental and industrial development issues (1); economic linkages and rural development in zones or regions of selected countries in the subregion (1); the barriers to forming and consolidating a subregional market in a specific energy sector in the countries of the Central American isthmus (1); the challenges facing the energy sector in selected countries of the subregion (1); the changing role of women in selected countries of the subregion with a high incidence of internal and external migration (1); the formulation of policy proposals to reduce social inequalities among regions, sectors and social groups and the gender inequalities in selected countries of the subregion (1); the impact of human capital formation on competitiveness and the increase in productivity in non-maquila industry in the subregion (1); the impact of natural disasters on regional development, particularly in Central America and the Caribbean Basin (1); the links between trade competitiveness and equity in intraregional trade relations, with emphasis on some sectors and selected traditional industrial branches (1); the status of the agricultural sector in relation to the implementation of free trade agreements in selected countries of the subregion (1); water resources intended for agriculture in the subregion (1); *Economic Trends in Central America in 2003* and *in 2004* (2);

(iii) Technical material: development and maintenance of a database on the effects of natural disasters in the region, on the basis of the uniform application of the methodology developed by ECLAC (1); expansion and updating of the database on macroeconomic statistics and national accounts (1); preparation of basic social indicators for the countries served by the subregional headquarters (1); updating and improvement of databases and the indicators referring to the industrial sector of the subregion (1); updating, improvement and dissemination of the computer software entitled Module for the Analysis of Growth of International Commerce (MAGIC) (1); updating and dissemination of information on the agricultural sector in countries of the subregion (1); updating and improvement of databases on the energy industry and the oil subsector in Central America (1);

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: provision of technical cooperation services for the countries that request it in: capacity-building and the analysis and evaluation of the socio-economic effects of natural disasters occurring in the region; energy integration, regulation and management; social development and equity; agricultural and rural policies and development; industrial competitiveness policies (including MAGIC), business development for small and medium-sized enterprises, and competition policies; international trade, economic integration and regional cooperation; the design and evaluation of public policies, especially those geared to institutional strengthening, and development and cooperation programmes;

(ii) Training courses, seminars and workshops: cooperation with government and intergovernmental bodies and regional and subregional organizations that request it with a view to facilitating training activities for incorporating risk management and dealing with vulnerability as an interdisciplinary curricular subject. It is also planned to disseminate, by means of training activities, the revised and updated version of the "Handbook for the estimating of the socio-economic effects of natural disasters", with particular reference to the situation of countries in particularly vulnerable circumstances (extrabudgetary).

Table 21.31 **Resource requirements: subprogramme 11**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	5 737.8	5 949.9	39	41
Non-post	393.6	417.7	-	-
Total	**6 131.4**	**6 367.6**	**39**	**41**
Extrabudgetary	1 784.5	956.5	-	1

21.92 The amount of $5,949,900 for posts includes an increase of $212,100 relating to: (a) establishment of one new P-4 post, to serve as the ECLAC focal point for disaster evaluation and vulnerability reduction; the functions will be dedicated to coordinating all work programme activities in the ECLAC system related to the assessment of socio-economic effects of natural disasters on the countries of the region; and (b) inward redeployment of one Local level post from programme support to strengthen the research support capabilities of the subprogramme. The amount of

$417,700 for non-post requirements provides for other staff costs, consultants and experts and for travel of staff. The increase of $24,100 is the net result of increases under general temporary assistance ($26,500) and under consultants ($7,000), offset by a decrease of $9,400 under travel of staff.

Subprogramme 12
Subregional activities in the Caribbean

Resource requirements (before recosting): $4,029,200

21.93 This subprogramme is carried out by the ECLAC subregional headquarters for the Caribbean, which also serves as the secretariat for the Caribbean Development and Cooperation Committee (CDCC). The programme of work has been formulated by drawing upon subprogramme 12 of programme 17 of the revised medium-term plan for the period 2002-2005.

21.94 In implementing the activities, special account will be taken of relevant provisions of the Millennium Development Goals, in particular Goal 1: Eradicate extreme poverty and hunger, Goal 3: Promote gender equality and empower women, Goal 7: Ensure environmental sustainability, and Goal 8: Develop a global partnership for development, in particular target 14: address the special needs of landlocked countries and small island developing States (through Programme of Action for the Sustainable Development of Small Island Developing States and the provisions of the General Assembly).

Table 21.32 **Objectives for the biennium, expected accomplishments, indicators of achievement and performance measures**

Objective: To promote cooperation among member States of the Caribbean and to provide support in their efforts geared towards: (a) formulating and implementing policies and measures aimed at promoting growth, improving their international linkages with the global economy and consolidating regional integration; (b) strengthening the capacity of the subregion to analyse and design policies affecting social development, including gender mainstreaming; (c) promoting institution-building and developing national capacities in the field of science and technology; (d) implementing the Programme of Action for the Sustainable Development of Small Island Developing States.

Expected accomplishments	*Indicators of achievement*
(a) Improved capacity of member States to develop and implement evidence-based social policies and programmes integrating gender analysis at the formulation, implementation and evaluation phases	(a) (i) Number of public administrative staff trained in the use of the Social Statistics Database and the Social Vulnerability Index (SVI) for formulating evidence-based social policy for Caribbean small island developing States *Performance measures*: 2000-2001: not applicable Estimate 2002-2003: 20 Target 2004-2005: 120

	(ii) Increased number of policies and programmes using gender mainstreaming methodology formulated by member countries in the subregion receiving technical cooperation services from ECLAC in terms of analytical inputs and policy advice *Performance measures*: 2000-2001: 4 Estimate 2002-2003: 6 Target 2004-2005: 12
(b) Increased awareness of the new concepts of development and the new regional and global structures and their potential impact on the sustainable development process for the small island developing States in the subregion	(b) Number of decisions taken and policies implemented along the lines of ECLAC analytical inputs and policy advice by subregional countries receiving technical cooperation services *Performance measures*: 2000-2001: 5 Estimate 2002-2003: 8 Target 2004-2005: 15
(c) Enhanced capacities of member States to utilize new and emerging scientific and information based technologies in the development of policies and programmes in response to the objectives set out in the Programme of Action for the Sustainable Development of Small Island Developing States	(c) (i) Increased number of science and technology data collection units and programmes established at the national level *Performance measures*: 2000-2001: 8 Estimate 2002-2003: 10 Target 2004-2005: 18 (ii) Frequency of use by member States of socio-economic and science and technology indicators and other information available in the statistical and digital library databases *Performance measures*: 2000-2001: 20 per cent Estimate 2002-2003: 30 per cent Target 2004-2005: 60 per cent

External factors

21.95 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the international community is responsive to the subprogramme's priorities, in accordance with the guidelines of the General Assembly and the Economic and Social Council; (b) member States continue to provide timely and accurate information and to actively take part in the meetings and other activities carried out by the ECLAC subregional headquarters for the Caribbean; (c) member countries continue to provide tangible information for use in the preparation of reports and ensure that policies and programmes adopted are implemented within the budgetary timeframe; and (d) resources are available to support the efforts of ECLAC member States to strengthen subregional integration and cooperation in the aforementioned subject areas.

Outputs

21.96 During the biennium, the following outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget/extrabudgetary)

(i) Substantive servicing of meetings: ECLAC sessional Ad Hoc Committee on Population and Development; a subregional meeting in follow-up to the Latin American and Caribbean Regional Plan of Action on Population and Development and the International Conference on Population and Development (1); a ministerial meeting on women in the Caribbean, preparatory to the ninth meeting of the Regional Conference on the Integration of Women into the Economic and Social Development of Latin America and the Caribbean; and to the 10-year review of the implementation of the Beijing Declaration and Platform for Action (Beijing + 10) (1); 11th meeting of the Monitoring Committee of the CDCC (1); twentieth session of the CDCC, involving the preparation of reports and the relevant substantive documentation (1); a subregional meeting in follow-up to the World Summit for Social Development (1);

(ii) Ad hoc expert groups: meetings of experts to examine/consider: the ways of improving information and statistical services in the subregion and to formulate proposals for increasing efficiency in this field (1); the recommendations of the study on technological innovations with a potential impact on Caribbean development (1); migration patterns in the subregion, with special attention to the effects of Protocol II of the CARICOM Single Market and Economy on such patterns and on other aspects of social development in the subregion (1); recent trends in labour markets in the subregion, particularly with respect to wages, employment and productivity (1); the lessons drawn from the economic, social and environmental impacts of natural disasters that have occurred in the subregion (1); the possibility of having the Caribbean Sea designated a special area in the context of sustainable development (1); the progress achieved in the subregion with respect to sustained growth with social equity (taking into account the links between gender relationships, family responsibilities and poverty) (1); the status of trade relations between the European Union and the Caribbean in the context of the new Cotonou Agreement on trade preferences between the European Union and the Group of African, Caribbean and Pacific States (1); the links between the incidence and prevalence of human immunodeficiency virus/acquired immunodeficiency syndrome (HIV/AIDS) in the subregion and social vulnerability (1);

(b) Other substantive activities (regular budget)

(i) Recurrent publications: *Selected Statistical Indicators of Caribbean Countries* (2 issues in the biennium and electronic publication of material); reports on economic trends in the countries of the subregion (2);

(ii) Non-recurrent publications: reports/studies: technological innovation and competitiveness in the Caribbean (1); economic, social and environmental effects of cruise ship tourism on the development of Caribbean States (1); implementation of policies, programmes and projects for overcoming poverty (1); recent developments in labour markets in the subregion, particularly with respect to wages, employment and productivity (1); financial intermediation and its effects on capital formation in the Caribbean (1); convergence and coordination of macroeconomic policy between Caribbean countries (1); migration patterns in the subregion, with special attention to the effects of Protocol II of the CARICOM Single Market and Economy on these patterns and on other aspects related to social development in the Caribbean (1); new technologies and methodologies for intervention which may promote development in the Caribbean (1); possible gender factors that explain the growing incidence of HIV/AIDS among young women in the Caribbean (1); savings and investment and long-term growth in the Caribbean (1); statistical infrastructures in selected Caribbean countries (1); technological innovations with a potential impact on Caribbean development (1); the application of the Beijing Platform for Action in the Caribbean subregion as a part of the 10-year review process (1); effects of new information technologies on the performance of the Caribbean economies (1); impact of free trade agreements on industries established in free zones in the Caribbean (1); impact on the Caribbean of specific aspects of recent developments in the international economy in the context of globalization (1); link between social vulnerability and the incidence and prevalence of HIV/AIDS in the Caribbean (1); links between gender relationships, family responsibilities and poverty (1); prospects for developing the statistical information service in selected Caribbean countries (1); restructuring of production and competitiveness in the Caribbean (1); status of trade relations between the European Union and the Caribbean under the Cotonou Agreement recently signed by the European Union and the Group of African, Caribbean and Pacific States (1); trade and transport between CDCC member countries (1); transnational mergers and acquisitions in the Caribbean (1); trends emerging in the subregion with respect to the adoption of science and technology policies in the context of globalization and the World Trade Organization (WTO) regulatory framework (1); use of the Caribbean Digital Library and its technical and management structure as models for similar initiatives (1); common problems in the management of semi-enclosed seas (1); issues relating to social development in the Caribbean subregion and, in particular, the implications of the Caribbean Single Market and the Economy (1); the changing gender and youth relationships in the subregion and their implications for cross-cutting policies (1); lessons drawn from the economic, social and environmental impacts of natural disasters that have struck in the subregion (1); income instability in the Caribbean (1); progress made in the subregion in terms of achieving sustained long-term growth with social equity, with emphasis on the special situation of small island developing States (1); recent social trends in the subregion (2);

(iii) Booklets, fact sheets, wall charts, information kits: preparation and distribution of information notes on selected aspects of trade of relevance to CDCC member States in the context of current and future negotiations (8); Electronic publication of the bi-monthly *Current Awareness* Bulletin (12); publication of the quarterly bulletin *Focus* (*UN Focus on the Caribbean*) covering CDCC activities (English only) (8); publication of the triannual newsletter on gender dialogue (6); quarterly publication of the information bulletin *Info Bits*, which reports on scientific and technological news in the Caribbean (8);

(iv) Press releases, press conferences: distribution of information material and press communiqués on the status of the small island developing States in the subregion (1);

(v) Technical material: periodic updating and improvement of the institution's web site and digital library (1); contribution to the statistical summary and text of the *Preliminary Overview of the Economy of Latin America and the Caribbean*, editions 2004 and 2005. Preparation and compilation of science and technology indicators in the Caribbean and the preparation of a manual on the same subject (1); preparation of bibliographic summaries of the main statistical publications (abstracts of major statistical publications) (1); update and improvement of databases on small island developing States (1); updating and improving the database on women and development in the Caribbean, to include information on gender equity, and of the socio-demographic database for the subregion (1);

(vi) Substantive servicing of inter-agency meetings: joint open-ended meetings of the Inter Agency Collaborative Group (IACG) for the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States (SIDS) (1); meetings with the Association of Caribbean States and CARICOM on the possible declaration of the Caribbean Sea as a special area in the context of sustainable development (2);

(c) Technical cooperation (regular budget/extrabudgetary):

(i) Advisory services: provision of technical cooperation services for countries in the subregion that request it on: the contribution of science and technology to sustainable development in the Caribbean; trade, investment, integration and subregional cooperation; impact of world economic trends on policies adopted at the national and subregional levels, and changes in macroeconomic policies and economic performance in the subregion; information management and the organization of statistical services; application of the Beijing Platform for Action; the presentation of national reports on compliance with the Convention on the Elimination of All Forms of Discrimination against Women; promoting gender mainstreaming in all spheres; the assessment and analysis of census data and the incorporation of socio-demographic information in the formulation and implementation of policies and programmes; new phases of the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States, including the formulation of national development strategies, the conceptualization of approaches applicable to problem areas and the formulation of project proposals;

(ii) Training courses, seminars and workshops: a workshop on the use of social statistics for the formulation and evaluation of social policies will be organized for national authorities and statisticians; national training seminars will be conducted on the use of the ECLAC methodology for assessing the social, economic and environmental impacts of natural disasters. These will be coordinated by the ECLAC subregional office in Mexico, in its capacity as focal point of the ECLAC system in these areas; organization of a course on the development and updating of Internet sites for information specialists and librarians; organization of a seminar on information management for public sector officials in the Caribbean; organization of seminars and workshops, at the request of member States of the subregion, on various aspects of hemispheric and international trade in the context of the advances of hemispheric integration and the new international trade regulations; workshops will be conducted to analyse the role of technology transfer in fostering technological innovation, particularly at the level of small and

medium-sized enterprises, and for devising programmes for broad dissemination of science through electronic means.

Table 21.33 **Resource requirements: subprogramme 12**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	3 733.5	3 733.5	33	33
Non-post	287.5	295.7	-	-
Total	**4 021.0**	**4 029.2**	**33**	**33**
Extrabudgetary	353.0	400.5	-	-

21.97 The amount of $3,733,500 provides for 33 posts. The amount of $295,700 provides for other staff costs (for which an increase of $8,200 arises for additional requirements for general temporary assistance) for consultants and experts and for travel of staff.

D. Programme support

Resource requirements (before recosting): $11,117,400

21.98 The activities carried out under programme support comprise conference services, library services, management of technical cooperation activities and administration and common services.

Outputs

21.99 During the biennium 2004-2005, the following outputs will be delivered:

(a) *Conference services*. The activities are carried out by the Documents and Publications Division in Santiago and the Editorial, Documents and Conference Services Unit in Mexico City. The main activities relate to: (i) the provision of conference services for meetings of the policy-making organs of ECLAC and other intergovernmental meetings held under its auspices; (ii) the translation, interpretation, editing, verbatim reporting, publications programme, distribution of ECLAC publications; and (iii) for collaboration with the United Nations Sales Unit in the commercial distribution of United Nations publications;

(b) *Library services*. Library services are provided for ECLAC staff members and external users by the libraries at Santiago and Mexico City. Activities include the publication of bulletins and bibliographies; the provision of services for remote users via the Internet; the United Nations depository library in Chile; the establishment of agreements and cooperation with other libraries in the subregion; dissemination of the substantive documentation of ECLAC; processing of external bibliographic resources and information in support of the substantive activities of the Commission in the subregion; disseminating the Micro-ISIS programme throughout the subregion and advising libraries and information centres on its installation and operation; providing technical assistance and organizing courses on the use of Micro-ISIS; answering reference queries; publication of bulletins and bibliographies on paper and through electronic means; and updating daily the section of ECLAC web page pertaining to the Library;

(c) *Management of technical cooperation activities*. The activities are carried out by the Project Management and the Extrabudgetary Resource Mobilization Units of the Programme Planning and Operations Division. The ECLAC technical cooperation programme is formulated to supplement the regular budget resource allocation. It is geared to strengthening and expanding the economic and social research agenda and to the application of research findings to the provision of advisory services and training for the benefit of ECLAC member States. It plays an active role in integrating substantive activities financed from extrabudgetary funds with those financed from the regular budget. It also aims at maintaining a mutually supporting balance between substantive research and operational activities. The anticipated outputs during the biennium are as follows:

(i) Publication of reports on the activities carried out by the ECLAC system to support and/or promote technical cooperation among developing countries at the regional, subregional and national levels; institutional arrangements for technical cooperation activities existing in developing member States of ECLAC; operational activities carried out in the region to promote interregional cooperation;

(ii) Advisory services to Governments and/or regional institutions in the identification and/or elaboration of technical cooperation programmes and project proposals, to be implemented at the regional, national or interregional level;

(iii) Coordination with the technical cooperation focal points in other regional commissions for the promotion of interregional cooperation activities;

(iv) Consultations with other regional organizations that carry out technical cooperation in Latin America and the Caribbean to identify priorities to be included in the regional programme;

(v) Collaboration with substantive units in the ECLAC system and subregional offices, for the preparation and implementation of projects to promote and support components related to technical cooperation among developing countries in the ECLAC programme of work;

(vi) Assessment of damage caused by natural disasters in the region using ECLAC methodology;

(vii) Formulation of projects for rehabilitation and reconstruction following natural disasters, in close consultation with concerned Governments;

(viii) Formulation of specific projects for prevention and mitigation of potential damage caused by natural disasters;

(ix) Assistance to Governments in the identification of technical and cooperation demands and opportunities and in the preparation of project proposals;

(x) Preparation of project agreements and proposals in accordance with the operational and financial rules and procedures established by the contributing organization, institution or Government and by the United Nations;

(xi) Preparation of budgets for extrabudgetary activities;

(xii) Monitoring project implementation;

(xiii) Administration of extrabudgetary funds in close collaboration with the substantive units responsible for the implementation of such projects;

(d) *Administration and common services.* The main activities of the Division of Administration at ECLAC Santiago are: (a) the overall management and coordination of administrative services, policy formulation and the establishment of managerial and administrative guidelines at ECLAC; (b) human resources management, which encompasses recruitment, placement and career development of staff, staff administration and classification, maintenance of the classification system for General Service posts established under ST/AI/410, the internship programme, medical and employee assistance, general advice and individual counselling; (c) budget formulation and control through preparation of biennial programme budgets and budget performance reports, budgeting and monitoring of approved budgets and staffing table control; (d) financial management and control through the establishment of procedures for the control and maintenance of regular and extrabudgetary funds, implementation of financial regulation and rules and financial reporting and accounting, including treasury services; (e) general support services, including communications and transportation; procurement, facilities management and maintenance, archives and records management; (f) planning and coordinating the implementation and administration of IMIS in the ECLAC system; (g) security and safety through ground surveillance and key control and by operating a security and safety control centre (h) language training at all ECLAC duty stations (excludes training activities funded and directed by the Training Service in New York); and (i) Electronic Information activities carried out by the Electronic Information Section in consultation with the ECLAC Information Management Committee, whose main activities are to advise the Executive Secretary on policy formulation for the automation processes in the ECLAC system, including the allocation of material and financial resources; provide technical advice and support services to substantive areas, ensuring the appropriate functioning of the ECLAC automation platform including the web site, Internet and IMIS services; supervise the maintenance services of ECLAC's computer hardware and ensure the security of ECLAC's information systems.

Table 21.34 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2002-2003*	*2004-2005 (before recosting)*	*2002-2003*	*2004-2005*
Regular budget				
Post	22 128.4	22 601.0	229	226
Non-post	9 399.2	10 736.4	-	-
Total	**31 527.6**	**33 337.4**	**229**	**226**
Extrabudgetary	972.0	693.0	9	8

21.100 The amount of $22,601,000 provides for 226 posts and reflects a net increase of $472,600 resulting from: (a) full funding for nine local level posts established in the 2002-2003 biennium for the Security and Safety Unit; (b) the establishment of one new P-4 post in the Electronic Information Section for a computer systems officer; (c) outward redeployment of three Local level posts as follows: (i) one from the Division of Administration to the Office of the Deputy Executive Secretary; (ii) one from the Documents and Publications Division to subprogramme 6; and (iii) one from the Administration Section of the Mexico office to subprogramme 11; (d) the reclassification of one Field Service post to the P-4 level in the Division of Administration, for a finance officer. The post was originally approved to head the Communications Unit, but in the light of changed

requirements which emanated from technological developments, there is a greater need for specialized staff in the Financial Services Section as a result of IMIS implementation, as ECLAC is in the process of extending IMIS operations to its subregional headquarters and national offices, and specialized professional support with a combination of both experienced accounting and technological background is required; (e) the reclassification of three Local level posts to the P-2 level as a result of the initial classification exercise of all General Service posts at ECLAC Santiago conducted by the Office of Human Resources Management during the year 1995. The reclassifications concern one programme technician to develop and maintain computerized management and information systems, install, debug and modify software and other programs and assist in all matters related to systems management; and two computer systems officers to analyse, design and program computer systems, generate, install and maintain operating systems and evaluate, install and maintain software packages; and (f) abolition of one Local level post.

21.101 The amount of $10,736,400 for non-post requirements reflects a net increase of $1,337,200 for (a) contractual services for external printing and binding of various official documentation and publication of ECLAC and adoption of standard software licence for e-mail and collaborative applications for ECLAC; (b) general operating expenses to cover rental of premises, rental and maintenance of data-processing equipment and other equipment, maintenance of furniture and equipment, utilities charges, communications costs; (c) supplies and materials to cover expendable office supplies and library books; and (d) furniture and equipment for acquisition of office automation equipment.

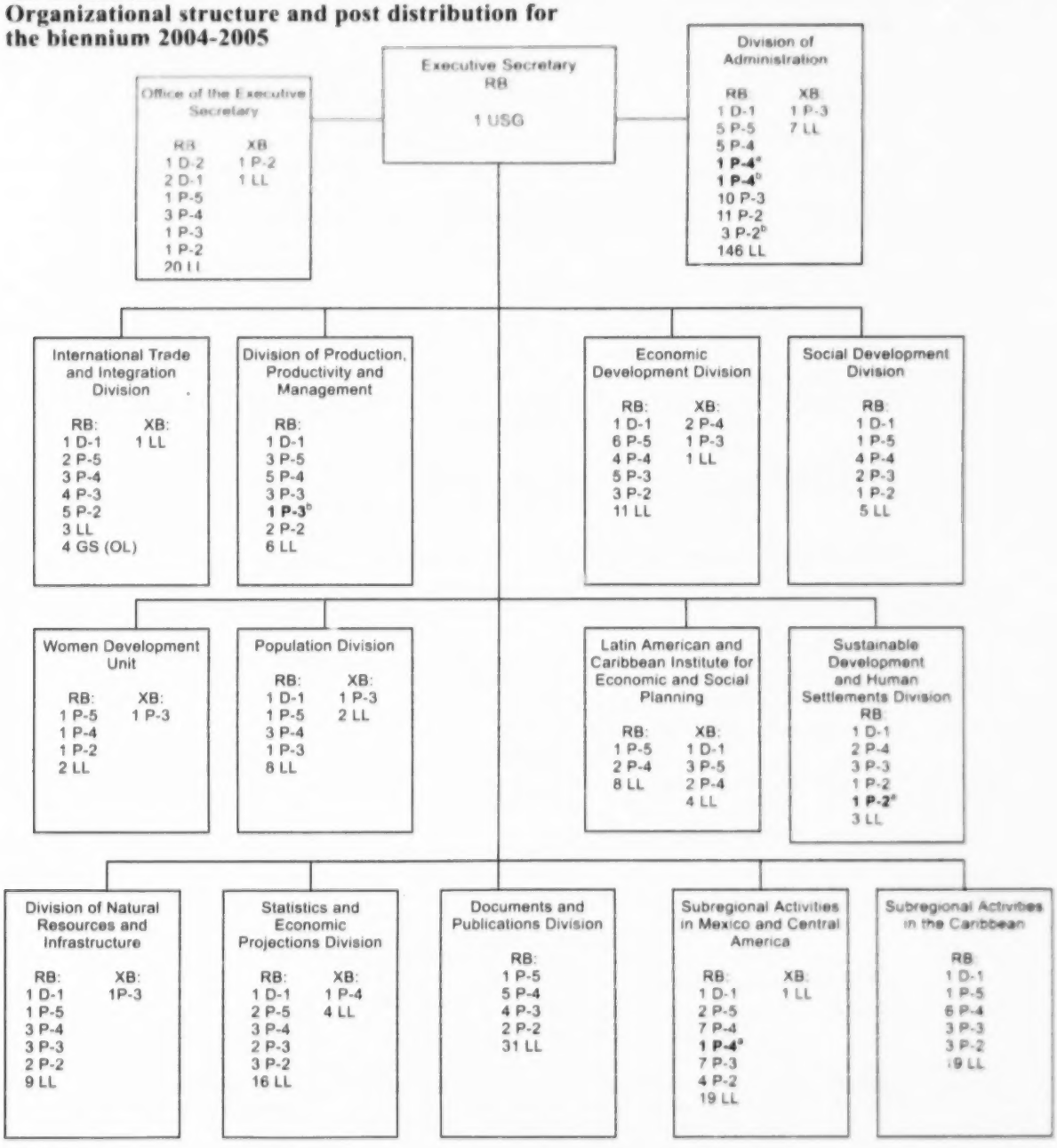
Table 21.35 **Summary of follow-up action taken to implement relevant recommendations of the internal and external oversight bodies and the Advisory Committee on Administrative and Budgetary Questions**

Brief description of the recommendation	*Action taken to implement the recommendation*
General Assembly (resolution 56/253)	
Requests the Secretary-General to submit concrete proposals to address the impact of declining extrabudgetary resources for the Economic Commission for Latin America and the Caribbean at the fifty-seventh session of the General Assembly (para. 121).	In its decision 57/564, the General Assembly took note of the report of the Secretary-General (A/57/364) on trends in extrabudgetary resources at ECLAC and the impact on its capacity to carry out the programme of work. In his report, the Secretary-General informed the General Assembly of the need to keep under review the level of extrabudgetary resources available to ECLAC. As mentioned in the overview to this section recent macroeconomic disequilibria and currency devaluations affecting Latin American and Caribbean countries, some of which are net contributors of extrabudgetary funding for the Commission, are likely to result in a reduction of the Extrabudgetary Technical Cooperation Programme in the biennium 2004-2005 as compared with the bienniums 2000-2001 and 2002-2003. However, the Commission estimates that traditional donors mainly

Brief description of the recommendation	*Action taken to implement the recommendation*
	European Governments and Canada, may maintain or eventually increase their share of contributions.
Advisory Committee on Administrative and Budgetary Questions (A/56/7, Chapter II)	
The number and relevance of these expected accomplishments and indicators of achievement should be reviewed in the context of the preparation of the proposed programme budget for the biennium 2004-2005, and efforts should be made to draft them in a clearer, more concise manner (para. V.57).	In July 2002, a total of 142 ECLAC staff members carrying out managerial and substantive tasks were trained in data-collection strategies for results-based budgeting. During the current budget preparation exercise, ECLAC management has provided orientation and worked jointly with all subprogramme managers in further developing the logical framework for each area, particularly fine-tuning expected accomplishments, indicators of achievement and improving the baseline data. As a result, it is expected that both the contents and language of the submission will have been significantly improved.
The estimate for programme support amounts to 47 per cent of the total estimate and IMIS has not been extended to the subregional or national offices. The Committee requests the Secretariat to study the matter and to provide the necessary assistance with a view to extending IMIS, where appropriate and cost-effective, to the subregional and national offices of ECLAC (para. V.58).	During the current biennium, ECLAC finalized an assessment of needs for hardware and software at the two ECLAC subregional headquarters (in Mexico City and Port-of-Spain) and also of the required specialized and experienced assistance from the IMIS and Accounts Division conversion team. Technical issues and a detailed implementation schedule is currently under discussion with Headquarters Accounts Division. IMIS implementation in Mexico City and Port-of-Spain is tentatively scheduled for the first half of 2003.
With regard to videoconferencing facilities, the Committee recommends that ECLAC explore the feasibility of utilizing United Nations information centres, UNDP regional offices and other United Nations system offices as venues for setting up videoconferencing facilities for communication between the Commission and member States or between different United Nations entities (para. V.62).	Progress in this area has been slow mainly due to technical restrictions and also high telephone rates affecting some of the countries of the region. ECLAC will nevertheless continue to monitor developments in this area with a view to implementing the recommendation.
The Advisory Committee recommends that ECLAC undertake an analysis of the impact of its publications in the course of the biennium 2002-2003. The analysis should focus on the	ECLAC has undertaken the recommended review and is constantly monitoring the outreach of its publications. As a result of the review, flagship publications continue to be issued in the

Brief description of the recommendation	*Action taken to implement the recommendation*
role of ECLAC publications in promoting the overall objective of development in Latin America and the Caribbean (para. V.64).	same manner, while other specialized publications have been streamlined into the "series" category with a view to improving their dissemination to end-users interested in specialized subject areas covered by the work of ECLAC.
The Committee reiterates its recommendation that for the purposes of the next budget submission, the programme of public information, together with the related costs and staffing, be clearly identified within the proposals for executive direction and management (para. V.65).	The activities and resources for public information are shown separately under executive direction and management.

Economic Commission for Latin America and the Caribbean
Organizational structure and post distribution for the biennium 2004-2005


Executive Secretary
RB
1 USG
Office of the Executive Secretary
RB: 1 D-2, 2 D-1, 1 P-5, 3 P-4, 1 P-3, 1 P-2, 2 0 1 1
XB: 1 P-2, 1 LL
Division of Administration
RB: 1 D-1, 5 P-5, 5 P-4, 1 P-4[a], 1 P-4[b], 10 P-3, 11 P-2, 3 P-2[b], 146 LL
XB: 1 P-3, 7 LL
International Trade and Integration Division
RB: 1 D-1, 2 P-5, 3 P-4, 4 P-3, 5 P-2, 3 LL, 4 GS (OL)
XB: 1 LL
Division of Production, Productivity and Management
RB: 1 D-1, 3 P-5, 5 P-4, 3 P-3, 1 P-3[b], 2 P-2, 6 LL
Economic Development Division
RB: 1 D-1, 6 P-5, 4 P-4, 5 P-3, 3 P-2, 11 LL
XB: 2 P-4, 1 P-3, 1 LL
Social Development Division
RB: 1 D-1, 1 P-5, 4 P-4, 2 P-3, 1 P-2, 5 LL
Women Development Unit
RB: 1 P-5, 1 P-4, 1 P-2, 2 LL
XB: 1 P-3
Population Division
RB: 1 D-1, 1 P-5, 3 P-4, 1 P-3, 8 LL
XB: 1 P-3, 2 LL
Latin American and Caribbean Institute for Economic and Social Planning
RB: 1 P-5, 2 P-4, 8 LL
XB: 1 D-1, 3 P-5, 2 P-4, 4 LL
Sustainable Development and Human Settlements Division
RB: 1 D-1, 2 P-4, 3 P-3, 1 P-2, 1 P-2[a], 3 LL
Division of Natural Resources and Infrastructure
RB: 1 D-1, 1 P-5, 3 P-4, 3 P-3, 2 P-2, 9 LL
XB: 1P-3
Statistics and Economic Projections Division
RB: 1 D-1, 2 P-5, 3 P-4, 2 P-3, 3 P-2, 16 LL
XB: 1 P-4, 4 LL
Documents and Publications Division
RB: 1 P-5, 5 P-4, 4 P-3, 2 P-2, 31 LL
Subregional Activities in Mexico and Central America
RB: 1 D-1, 2 P-5, 7 P-4, 1 P-4[a], 7 P-3, 4 P-2, 19 LL
XB: 1 LL
Subregional Activities in the Caribbean
RB: 1 D-1, 1 P-5, 6 P-4, 3 P-3, 3 P-2, 19 LL

[a] New posts.

[b] Reclassifications.

Abbreviations: RB, regular budget; XB, extrabudgetary; LL, Local level; GS, General Service; OL, Other level.

Annex

Recurrent outputs not to be carried out in the biennium 2004-2005

A/56/6 paragraph	Output	Quantity	Reason for discontinuation
1. Linkages with the global economy, regional integration and cooperation			
19.42 (b) (ii)	A study on economies in transition, with special attention to changes in their linkages with the global economy and the impact of these on the economies of the region	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.42 (b) (ii)	A study on the emerging economies in Asia and the Pacific and their relations with economies of the region	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.42 (b) (ii)	Characteristics of the services sector in selected Latin American and Caribbean countries	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.42 (b) (ii)	Growth and structure of the region's international trade in terms of similar groups, products and main agents	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.42 (b) (ii)	Recent trends in the patterns and main flows of international trade, external financing and foreign direct investment	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
2. Productive, technological and entrepreneurial development			
19.47 (b) (ii)	Production complexes in various countries of the region, based on a natural resource (to be selected)	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.47 (d) (i)	Provision of technical cooperation services, upon request, in connection with the development of small and medium-sized companies	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
3. Macroeconomic policies and growth			
19.52 (b) (ii)	A study on links between investment, financing, saving and the long-term economic growth dynamic	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.52 (b) (ii)	Experiences in economic regulation	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.52 (b) (ii)	Impact of global competition on trade policy formulation in Brazil	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
6. Population and development			
19.66 (a) (ii)	Meeting of experts to analyse the socio-demographic situation of socially vulnerable groups in the region	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.66 (b) (ii)	A study on a socio-demographic analysis of vulnerable groups in selected countries of the region, with special reference to gender inequalities and reproductive health services	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)

A/36/6 paragraph	Output	Quantity	Reason for discontinuation
19.66 (b) (ii)	A study on socio-demographic inputs for policy management by sector	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.66 (b) (iii)	One study to be discontinued out of two on computer software applications in the field of population, with a view to public management at the regional and local levels	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
7. Planning of public administration			
19.72 (a) (iii)	Two meetings of experts on successful experiences in local economic development in countries of the region with special attention to business development	2	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.72 (a) (iv)	Meeting of experts on experiences in the operation of national public investment systems in Latin America and the Caribbean	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.72 (b) (i)	One methodological study on development and local management, focusing on production, growth, the generation of employment and social projects	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.72 (b) (ii)	Preparation and evaluation of investment projects at the local level, with particular emphasis on the complementarity of public and private investment	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
10. Statistics and economic projections			
19.86 (a) (iii)	Meeting of experts to consider the regional system of short-term economic data and expansion of the subject areas covered	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.86 (b) (ii)	Two studies on the structural effects of globalization and macroeconomic and institutional reforms in areas such as capital accumulation, the fiscal budget, external financing and trade equilibria and relative prices	2	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.86 (b) (iii)	Two studies on medium- and long-term global and sectoral macroeconomic projections	2	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.86 (d) (i)	Provision of technical cooperation services in the organization of workshops and seminars on the implementation of recommendations made by the United Nations Statistical Commission in such areas as the generation of information on social variables, methodologies for the analysis of situations of poverty and specialized statistical techniques, including computing requirements	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
11. Subregional activities in Mexico and Central America			
19.92 (b) (i)	A report on the progress made in the integration of electricity systems in Central America	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)

A/56/6 paragraph	Output	Quantity	Reason for discontinuation
19.92 (b) (i)	One report to be discontinued out of two on recent developments in the manufacturing industry in countries of the subregion	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.92 (b) (i)	One report to be discontinued out of two on trends in national trade policies and the process of subregional integration in Central America	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.92 (d) (ii)	Provision of training on international trade linkages, economic integration and regional cooperation	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.92 (d) (ii)	Provision of training on sustainable development of the energy sector, energy economics and regulation of public utilities	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
12. Subregional activities in the Caribbean			
19.97 (a) (ii)	Meeting of experts to examine the main problems that affect social development programmes of countries of the subregion	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (ii)	A study on demographic trends, including a summary of population and development indicators in the countries of the Caribbean	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (ii)	A study on important aspects of social development in the Caribbean	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (ii)	A study on the use of socio-demographic information in the formulation of policies and programmes, including a compendium of social and demographic statistics in the Caribbean	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (ii)	A study on trade and investment flows between the Caribbean and the rest of the world	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (ii)	An up-to-date report on the implementation of the Programme of Action for the Sustainable Development of Small Island Developing States from the Caribbean perspective	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
19.97 (b) (iii)	Caribbean Action on Population and Development newsletter	1	Streamlining of work programme as adopted by ECLAC resolution 589 (XXIX)
	Total	**37**	